## Requirement 1 (C)



## **Puerto Rico Department of Treasury**

Actual to Budget (Liquidity Plan)
Component Unit Reporting
For the month of December 2021 of Fiscal Year 2022

#### **INTRODUCTION**

- This document presents the actual results for 15 select CUs for the month of December 2021 (a) of Fiscal Year 2022. The actual liquidity position is now a part of the Month End Component Unit 1(C) Report published by AAFAF.
- Receipts include revenues collected from operations, intergovernmental receipts (General Fund appropriations and funds transferred between public corporations and municipalities from Central Government), disaster relief receipts (federal emergency funds, insurance related to hurricanes Irma and Maria, and other disasters), as well as other federal funds.
- Disbursements include operating payments (e.g. payroll and related costs, purchased services, professional services, transportation expenses, etc.), disaster relief disbursements (e.g. expenditures related to the damages caused from hurricanes Irma and Maria, and other disasters), and capital expenditures.
- Content for Reporting:

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#### **Footnotes:**

- (a) Information for the month of December 2021 reflects the period between 11/27/2021 and 12/31/2021.
- (b) Actual cash flow data is unavailable for the month of December 2021.

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## **GLOSSARY**

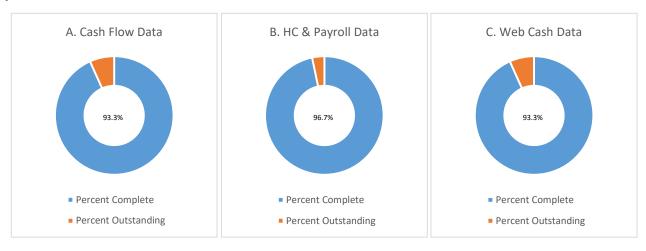
Term	Definition
AAFAF	Puerto Rico Fiscal Agency and Financial Advisory Authority.
ACAA	Automobile Accident Compensation Administration, an agency of the Commonwealth of Puerto Rico.
ADEA	Puerto Rico Administration for the Development of Agricultural Enterprises, a public corporation and a component unit of the Commonwealth of Puerto Rico.
AMA	Metropolitan Autobus Authority.
ARPA	American Rescue Plan Act of 2021, also called the COVID-19 Stimulus Package or American Rescue Plan.
ASEM	Puerto Rico Medical Services Administration, a public corporation and a component unit of the Commonwealth of Puerto Rico.
ASES	Puerto Rico Health Insurance Administration, a public corporation and a component unit of the Commonwealth of Puerto Rico.
ATM	Maritime Transportation Authority.
CapEx	Capital Expenditures.
Cardio	Cardiovascular Center of Puerto Rico and the Caribbean, a public corporation and a component unit of the Commonwealth of Puerto Rico.
CCDA	Puerto Rico Convention Center District Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
CDBG	Community Development Block Grant – Disaster Recovery (CDBG – DR) is a program responsible to ensure decent affordable housing opportunities and provision of services, community assistance, and to expansion and conserve jobs.
СМ	Conway MacKenzie, Inc.
CMS	The Centers for Medicare & Medicaid Services (CMS), is a federal agency within the United States Department of Health and Human Services (HHS) that administers the Medicare program and works in partnership with state governments to administer Medicaid, the Children's Health Insurance Program (CHIP), and health insurance portability standards.
Component Unit (CU)	Public corporation of the Commonwealth of Puerto Rico.
COVID-19	An infectious disease caused by a newly discovered coronavirus producing symptoms ranging from mild to severe respiratory infection affecting populations worldwide, leading to widespread shutdowns of public and private sector services.
DDEC	Puerto Rico Department of Economic Development and Commerce, a public corporation and a component unit of the Commonwealth of Puerto Rico.
Disaster-Related Disbursements	Expenditures related to the damages caused from hurricanes Irma and Maria.
Disaster-Related Receipts	Federal emergency funds, insurance related to hurricanes Irma and Maria.
DMO	Destination Marketing Organization.
DTPR, Hacienda	Puerto Rico Department of Treasury.
FEDE	Special Fund for Economic Development, affiliated with DDEC/PRIDCO.
FEMA	Federal Emergency Management Agency coordinates the federal government's role in preparing for, preventing, mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or man-made, including acts of terror.
FMAP	Federal Medical Assistance Percentages (FMAP) are the percentage rates used to determine the matching funds rate allocated annually to certain medical and social service programs in the U.S.
Fondo	Puerto Rico State Insurance Fund Corporation, a public corporation and a component unit of the Commonwealth of Puerto Rico.
FTA	The Federal Transit Administration provides financial and technical assistance to local public transit systems, including buses, subways, light rail, commuter rail, trolleys and ferries. FTA also oversees safety measures and helps develop next-generation technology research.
FY	Fiscal year.
General Fund (GF)	The Commonwealth's principal operating fund.
HFA	Puerto Rico Housing Finance Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
HHS	U.S. Department of Health and Human Services.
HUD	Department of Housing and Urban Development responsible for national policy and programs that address U.S. housing needs, improve and develop communities, and enforce fair housing laws.
Intergovernmental Receipts	General fund appropriations to and funds transferred between public corporations and municipalities.
Law 3, Law III, Ley III	As it pertains to this document, in Article 15, Act 3 of 2017, savings generated by ACAA and the SIFC, as a result of the application of the provisions of this Law, if any, will be contributed to the "Special Education Students Services and Therapies Fund," under the custody of the Department of Education, during the term of this Law.
Liquidity Plan (LP)	Projected cash flows for each component unit, based on their respective approved FY21 Budget.
мсо	Managed care organization.

## **GLOSSARY CONTINUED**

Term	Definition
Operating Disbursements	Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation expenses, media ads, and other operating payments.
Operating Receipts	Revenues collected from operations.
OpEx	Operating expenditures.
Pandemic	An outbreak of disease prevalent over a whole country or the world.
PayGo	Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.
Payroll and Related Costs	Salaries and wages paid to employees, along with taxes and employer matching payments.
PBA	Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
PBM	Pharmacy Benefit Manager.
Platino	Medicaid + Medicare dual-eligible populations.
Ports	Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
PREMA	Puerto Rico Emergency Management Agency, which is responsible for the management and coordination of the preparedness, prevention, mitigation, response and recovery before or after an incident or event that need the coordination of the state support and resources.
Premium Pay	Additional compensation payments distributed to eligible employees during the COVID-19 pandemic, which are sourced from State and Local Coronavirus Fiscal Recovery Fund of the American Rescue Plan Act of 2021 (ARPA).
PRIDCO	Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.
PRITA	Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
PROMESA	The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.
Room Tax Waterfall Disbursements	Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.
SBA	The U.S. Small Business Administration is a United States government agency that provides support to entrepreneurs and small businesses.
Slot Machine Waterfall Disbursements	Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).
SIFC	Puerto Rico State Insurance Fund Corporation, a public corporation and a component unit of the Commonwealth of Puerto Rico; also see "Fondo".
SRF	Special Revenue Fund.
Title III	An in-court proceeding created by the United States Congress to allow U.S. states and territories, including Puerto Rico, to file for benefits similar to bankruptcy protection and a restructuring plan through PROMESA.
Tourism	Tourism Company of Puerto Rico, a public corporation and a component unit of the Commonwealth of Puerto Rico.
Transfers (To)/From Restricted Account	Funds put aside by component unit(s) to fund capital expenditures and other reserve requirements.
TSA	Treasury Single Account, the Commonwealth's main operational bank account (concentration account) in which a majority of receipts from Governmental funds are deposited and from which most expenses are disbursed. TSA receipts include tax collections, charges for services, intergovernmental collections, the proceeds of short- and long-term debt issuances and amounts held in custody by the Secretary of the Treasury for the benefit of the Commonwealth's fiduciary funds. A portion of the revenues collected through the TSA corresponds to the General fund. Other revenues include federal funds and special revenues conditionally assigned by law to certain agencies or public corporations that flow through the TSA.
Unrestricted Bank Cash Balance Roll Forward	A roll forward of cash on the Component Unit's unencumbered and unreserved cash balance, and can be used for any purpose.

## **SUMMARY - REPORTING COMPLIANCE FOR COMPONENT UNITS**

- 14 out of the 15 Component Units provided cash flow data for the month of December 2021 (a). Data and analysis was broken into three categories, which include: A. liquidity and cash flow information, B. headcount and payroll information, and C. web cash information.
- The 15 CUs included in this report were overall 93.3% compliant in providing data for A. liquidity and cash flow, 96.7% compliant in providing data for B. headcount & payroll, and 93.3% compliant in providing data for C. web cash.



#### **Footnotes:**

(a) Information for the month of December 2021 reflects the period between 11/27/2021 and 12/31/2021.

(figures in \$000's)	FY22 Actual YTD	FY22 LP YTD	Variance YTD FY22 vs. LP
Component Units			
Puerto Rico Ports Authority ("PORTS")			
PORTS Cash Inflow	\$73,604	\$55,318	\$18,285
PORTS Cash Outflow	(69,819)	(67,542)	(2,277)
PORTS Net Cash flow	\$3,785	(\$12,224)	\$16,009
PORTS Commentary:	Net cash flow vs. Liquidity Plan is ARPA and CARES Act funds, part ship activity and timing variance i	tially offset by lower maritime	
Medical Services Administration ("ASEM")			
ASEM Cash Inflow	\$123,909	\$89,765	\$34,144
ASEM Cash Outflow	(127,883)	(86,516)	(41,366)
ASEM Net Cash flow	(\$3,973)	\$3,249	(\$7,222)
ASEM Commentary:	The unfavorable net cash flow of physician and medical plan rece reduced General Fund appropriation operating budget, and timing/cowithin the Dept. of Health.	ipts vs. forecast. Liquidity risks tion(s) for operations relative t	s at ASEM are due to a o FY20 despite a similar
Puerto Rico Integrated Transit Authority ("PRITA")			
PRITA Cash Inflow	\$71,182	\$64,339	\$6,843
PRITA Cash Outflow	(66,859)	(54,818)	(12,041)
PRITA Net Cash flow	\$4,323	\$9,520	(\$5,197)
PRITA Commentary:	Net cash flow vs. Liquidity Plan is and purchased services (insuranc timing in receipt of General Fun ATM.	e), in addition to higher ferry (	CapEx, partially offset by
Puerto Rico State Insurance Fund Corporation ("FONDO")			
FONDO Cash Inflow	\$384,141	\$340,022	\$44,118
FONDO Cash Outflow	(275,600)	(255,981)	(19,619)
FONDO Net Cash flow FONDO Commentary:	\$108,541  Favorable net cash flow compart higher premiums collections that offset by higher payroll due to	forecast year to date due to t	timing, which is partially
	year to date are \$384.1M.		
Health Insurance Administration ("ASES")	<b>42 202 075</b>	44 527 746	6044.200
ASES Cash Outflow	\$2,382,075	\$1,537,716	\$844,360
ASES Cash Outflow ASES Net Cash flow	(1,918,035) \$464.040	(1,255,463) \$282,252	(662,572) \$181,788
ASES Commentary:	Favorable net cash flow of \$1: increases in federal fund allotme related costs due to the increapportionments.	81.8M compared to Liquidity nts from CMS, partially offset I	Plan is due to recent by higher premiums and
Puerto Rico Public Buildings Authority ("PBA")	Ć70 404	¢c0 227	ć1 0C2
PBA Cash Inflow PBA Cash Outflow	\$70,401	\$69,337	\$1,063 (11,885)
PBA Net Cash flow	(93,767) (\$23,366)	(81,882) (\$12,544)	(\$10,822)
PBA Commentary:	Unfavorable net cash flow vs. Li expenses led by purchased serv projects. These were partially off	quidity Plan of (\$10.8M) is pri ices, and permanent variance	marily due to operating in FEMA and insurance
Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio")	4.0.000	4.0	46==
Cardio Cash Inflow Cardio Cash Outflow	\$40,828 (44,836)	\$40,579 (38.342)	\$250 (6.494)
Carulo Casti Outilow	(44,836)	(38,342) \$2,236	(6,494) (\$6,244)
Cardio Net Cash flow	(\$4,008)		

#### **EXECUTIVE SUMMARY CONTINUED**

ADEA Commentary:

Component Units Actual Results for the Month of December 2021

(figures in \$000's)	FY22 Actual	FY22 LP YTD	Variance YTD FY22 vs. LP
Component Units			
Puerto Rico Industrial Development Company ("PRIDCO")	,	,	,
PRIDCO Cash Inflow	n/a	n/a	n/a
PRIDCO Cash Outflow			n/a
PRIDCO Net Cash flow	n/a	n/a	n/a
PRIDCO Commentary:	Cash flow data not received for Do Nov-21.	ec-21. This information reflec	ts actuals YTD through
Puerto Rico Housing Finance Authority ("HFA")			
HFA Cash Inflow	\$274,883	\$128,720	\$146,164
HFA Cash Outflow	(176,235)	(147,541)	(28,694)
HFA Net Cash flow	\$98,648	(\$18,822)	\$117,470
HFA Commentary:	Favorable net cash flow variance to driven by debt service of \$16.2M, variances from federal funds & C disbursements resulted in a ten intergovernmental receipts presen received \$73.8M in federal pass-thr	net balance sheet activity of DBG of \$5.4M and \$7.4M, nporary variance of \$3.9M, t a temporary variance of (\$	\$15.6M, net temporary respectively. Operating while operating and 64.8M). In Dec-21. HFA
Tourism Company of Puerto Rico ("Tourism")	,		
Tourism Cash Inflow	\$102,819	\$63,762	\$39,057
Tourism Cash Outflow	(63,811)	(62,455)	(1,356)
Tourism Net Cash flow	\$39,008	\$1,307	\$37,702
Tourism Commentary:	outperformance of hotel room to rebound in tourism activity sind occupancy rates.		-
Fiscal Agency and Financial Advisory Authority ("AAFAF")	occupancy rates.		
Fiscal Agency and Financial Advisory Authority ("AAFAF")  AAFAF Cash Inflow	51,609	\$41,697	\$9,912
• • • • • • • • • • • • • • • • • • • •	51,609		
AAFAF Cash Inflow	· ,	\$41,697 (46,913) (\$5,216)	\$9,912 (1,801) \$8,111
AAFAF Cash Inflow AAFAF Cash Outflow	51,609 (48,715)	(46,913) (\$5,216) iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by	(1,801) \$8,111 in favorable operating nt(s) not forecast, and
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements	(46,913) (\$5,216) iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by	(1,801) \$8,111 in favorable operating nt(s) not forecast, and
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Commentary:	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements	(46,913) (\$5,216) iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by	(1,801) \$8,111 in favorable operating nt(s) not forecast, and
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Commentary:  Department of Economic Development and Commerce ("DDEC")	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements transfers of surplus monies to Treas	(46,913) (\$5,216) iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by sury not forecast.	(1,801) \$8,111 in favorable operating nt(s) not forecast, and (\$6.8M) in unfavorable
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Commentary:  Department of Economic Development and Commerce ("DDEC") DDEC Cash Inflow	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements transfers of surplus monies to Treas	(46,913) (\$5,216) iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by sury not forecast.	(1,801) \$8,111 in favorable operating nt(s) not forecast, and (\$6.8M) in unfavorable (\$15,600)
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Commentary:  Department of Economic Development and Commerce ("DDEC") DDEC Cash Inflow DDEC Cash Outflow	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatio \$5.0M in favorable disbursements transfers of surplus monies to Treas \$138,926 (135,998)	(46,913) (\$5,216)  iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by sury not forecast.  \$154,526 (145,715) \$8,812  net cash flow is due to fe	(1,801) \$8,111 in favorable operating nt(s) not forecast, and (\$6.8M) in unfavorable (\$15,600) 9,717 (\$5,883) wer intergovernmental
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Commentary:  Department of Economic Development and Commerce ("DDEC") DDEC Cash Inflow DDEC Cash Outflow DDEC Net Cash flow	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements transfers of surplus monies to Treas  \$138,926 (135,998) \$2,928  Unfavorable (\$5.9M) variance in receipts, \$0 in management fees, at of PREPA employees to DDEC.	(46,913) (\$5,216)  iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by sury not forecast.  \$154,526 (145,715) \$8,812  net cash flow is due to fe and increased payroll and relat	(1,801) \$8,111 in favorable operating nt(s) not forecast, and (\$6.8M) in unfavorable (\$15,600) 9,717 (\$5,883) wer intergovernmental
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AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Net Cash flow  AAFAF Commentary:  Department of Economic Development and Commerce ("DDEC") DDEC Cash Inflow DDEC Cash Outflow DDEC Net Cash flow  DDEC Commentary:  Puerto Rico Convention Center District Authority ("CCDA") CCDA Cash Inflow	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements transfers of surplus monies to Treas  \$138,926 (135,998) \$2,928  Unfavorable (\$5.9M) variance in receipts, \$0 in management fees, at of PREPA employees to DDEC.	(46,913) (\$5,216)  iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by sury not forecast.  \$154,526 (145,715) \$8,812  net cash flow is due to fe and increased payroll and relat \$21,703	(1,801) \$8,111 in favorable operating int(s) not forecast, and (\$6.8M) in unfavorable  (\$15,600) 9,717 (\$5,883) wer intergovernmental ed costs due to transfer
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Net Cash flow  AAFAF Commentary:  Department of Economic Development and Commerce ("DDEC") DDEC Cash Inflow DDEC Cash Outflow DDEC Net Cash flow  DDEC Commentary:  Puerto Rico Convention Center District Authority ("CCDA") CCDA Cash Inflow CCDA Cash Outflow	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements transfers of surplus monies to Treas  \$138,926 (135,998) \$2,928  Unfavorable (\$5.9M) variance in receipts, \$0 in management fees, at of PREPA employees to DDEC.  \$50,495 (23,698)	(46,913) (\$5,216)  iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by sury not forecast.  \$154,526 (145,715) \$8,812  net cash flow is due to fe nd increased payroll and relat  \$21,703 (19,363) \$2,340  M compared to Liquidity Pla due to loss revenues sustainer as well as continued deferral	(1,801) \$8,111 in favorable operating int(s) not forecast, and (\$6.8M) in unfavorable  (\$15,600) 9,717 (\$5,883) wer intergovernmental ed costs due to transfer  \$28,791 (4,334) \$24,457 in is due to \$23.6M in in disince the onset of the of utilities expenses to
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Net Cash flow  AAFAF Commentary:  Department of Economic Development and Commerce ("DDEC") DDEC Cash Inflow DDEC Cash Outflow DDEC Net Cash flow  DDEC Commentary:  Puerto Rico Convention Center District Authority ("CCDA") CCDA Cash Inflow CCDA Cash Outflow CCDA Net Cash flow	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements transfers of surplus monies to Treas  \$138,926 (135,998) \$2,928  Unfavorable (\$5.9M) variance in receipts, \$0 in management fees, at of PREPA employees to DDEC.  \$50,495 (23,698) \$26,797  Favorable net cash flow of \$24.51 federal fund receipts (ARPA, SBA) of COVID-19 pandemic not forecast, a preserve operating liquidity, includi	(46,913) (\$5,216)  iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by sury not forecast.  \$154,526 (145,715) \$8,812  net cash flow is due to fe nd increased payroll and relat  \$21,703 (19,363) \$2,340  M compared to Liquidity Pla due to loss revenues sustainer as well as continued deferral	(1,801) \$8,111 in favorable operating int(s) not forecast, and (\$6.8M) in unfavorable  (\$15,600) 9,717 (\$5,883) wer intergovernmental ed costs due to transfer  \$28,791 (4,334) \$24,457 in is due to \$23.6M in in disince the onset of the of utilities expenses to
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Net Cash flow  AAFAF Commentary:  Department of Economic Development and Commerce ("DDEC") DDEC Cash Inflow DDEC Cash Outflow DDEC Net Cash flow  DDEC Commentary:  Puerto Rico Convention Center District Authority ("CCDA") CCDA Cash Inflow CCDA Cash Outflow CCDA Cash Outflow CCDA Net Cash flow  CCDA Commentary:	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements transfers of surplus monies to Treas  \$138,926 (135,998) \$2,928  Unfavorable (\$5.9M) variance in receipts, \$0 in management fees, at of PREPA employees to DDEC.  \$50,495 (23,698) \$26,797  Favorable net cash flow of \$24.51 federal fund receipts (ARPA, SBA) of COVID-19 pandemic not forecast, a preserve operating liquidity, includi	(46,913) (\$5,216)  iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by sury not forecast.  \$154,526 (145,715) \$8,812  net cash flow is due to fe nd increased payroll and relat  \$21,703 (19,363) \$2,340  M compared to Liquidity Pla due to loss revenues sustainer as well as continued deferral	(1,801) \$8,111 in favorable operating int(s) not forecast, and (\$6.8M) in unfavorable  (\$15,600) 9,717 (\$5,883) wer intergovernmental ed costs due to transfer  \$28,791 (4,334) \$24,457 in is due to \$23.6M in in disince the onset of the of utilities expenses to
AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cash flow  AAFAF Net Cash flow  AAFAF Commentary:  Department of Economic Development and Commerce ("DDEC") DDEC Cash Inflow DDEC Cash Outflow DDEC Net Cash flow  DDEC Commentary:  Puerto Rico Convention Center District Authority ("CCDA") CCDA Cash Inflow CCDA Cash Outflow CCDA Net Cash flow  CCDA Commentary:  Puerto Rico Administration for the Development of Agricultural En	51,609 (48,715) \$2,895  Favorable variance of \$8.1M vs. Li receipts variance and appropriatic \$5.0M in favorable disbursements transfers of surplus monies to Treas  \$138,926 (135,998) \$2,928  Unfavorable (\$5.9M) variance in receipts, \$0 in management fees, at of PREPA employees to DDEC.  \$50,495 (23,698) \$26,797  Favorable net cash flow of \$24.50 federal fund receipts (ARPA, SBA) of COVID-19 pandemic not forecast, a preserve operating liquidity, includiterprises ("ADEA")	(46,913) (\$5,216)  iquidity Plan is due to \$9.9M ons for future legal settleme variance partially offset by sury not forecast.  \$154,526 (145,715) \$8,812  net cash flow is due to fe nd increased payroll and relat  \$21,703 (19,363) \$2,340  M compared to Liquidity Pla due to loss revenues sustained as well as continued deferral ng \$2.7M in accrued FY21 exp	(1,801) \$8,111  in favorable operating nt(s) not forecast, and (\$6.8M) in unfavorable  (\$15,600) 9,717 (\$5,883) wer intergovernmental ed costs due to transfer  \$28,791 (4,334) \$24,457  In is due to \$23.6M in d since the onset of the of utilities expenses to enses.

Net cash flow vs. Liquidity Plan is \$12.1M favorable due lower operating expenses given reduced cafeteria operations, and \$13.0M favorable variance due to delay in subsidies and incentives, partially expected to reverse. These were partially offset by permanent variance in FEMA projects of (\$1.3M) and (\$2.5M) variance in operating revenues.

## **EXECUTIVE SUMMARY CONTINUED**

Component Units Actual Results for the Month of December 2021

(figures in \$000's) Component Units	FY22 Actual	FY22 LP YTD	Variance YTD FY22 vs. LP
Automobile Accident Compensation Administration ("ACAA")			
ACAA Cash Inflow	\$36,708	\$53,643	(\$16,935)
ACAA Cash Outflow	(73,259)	(82,697)	9,438
ACAA Net Cash flow	(\$36,552)	(\$29,054)	(\$7,498)
ACAA Commentary:	Unfavorable net cash flow of (\$7.5M) compared to Liquidity Plan is primarily due t unfavorable timing of premiums receipts as Dec-21 revenues have yet to remitted from Treasury. Variance is partially offset by lower claims-related disbursements, which are timing related.		

# COMMONWEALTH OF PUERTO RICO COMPONENT UNIT REPORTING

Headcount

	Actual Dec-21
Headcount	
Puerto Rico Ports Authority ("Ports")	571
Medical Services Administration ("ASEM")	1,439
Puerto Rico Integrated Transit Authority ("PRITA")	704
Puerto Rico State Insurance Fund Corporation ("Fondo")	2,491
Health Insurance Administration ("ASES")	77
Puerto Rico Public Buildings Authority ("PBA")	1,494
Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio")	514
Puerto Rico Industrial Development Company ("PRIDCO")	53
Puerto Rico Housing Finance Authority ("HFA")	114
Tourism Company of Puerto Rico ("Tourism")	207
Fiscal Agency and Financial Advisory Authority ("AAFAF")	102
Department of Economic Development and Commerce ("DDEC")	518
Puerto Rico Convention Center District Authority ("CCDA")	12
Puerto Rico Administration for the Development of Agricultural Enterprises ("ADEA")	345
Automobile Accident Compensation Administration ("ACAA")	439
Total Component Unit Headcount	9,080

# COMMONWEALTH OF PUERTO RICO COMPONENT UNIT REPORTING

Payroll and Related Cost Disbursements

(figures in \$000's)	Actual Dec-21	Actual YTD
Payroll and Related Cost Disbursements		
Puerto Rico Ports Authority ("Ports")	(\$3,049)	(\$16,581)
Medical Services Administration ("ASEM")	(7,886)	(49,328)
Puerto Rico Integrated Transit Authority ("PRITA")	(4,086)	(24,345)
Puerto Rico State Insurance Fund Corporation ("Fondo")	(16,885)	(112,352)
Health Insurance Administration ("ASES")	(487)	(2,473)
Puerto Rico Public Buildings Authority ("PBA")	(7,930)	(37,775)
Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio")	(3,427)	(13,057)
Puerto Rico Industrial Development Company ("PRIDCO") (b)	(514)	(3,289)
Puerto Rico Housing Finance Authority ("HFA")	(734)	(4,451)
Tourism Company of Puerto Rico ("Tourism")	(1,207)	(6,274)
Fiscal Agency and Financial Advisory Authority ("AAFAF")	(790)	(5,071)
Department of Economic Development and Commerce ("DDEC")	(2,928)	(16,941)
Puerto Rico Convention Center District Authority ("CCDA")	(124)	(581)
Puerto Rico Administration for the Development of Agricultural Enterprises ("ADEA")	(1,238)	(7,561)
Automobile Accident Compensation Administration ("ACAA")	(3,045)	(13,521)
Total Component Unit Payroll and Related Cost Disbursements	(\$54,328)	(\$313,600)

## Footnotes:

<sup>(</sup>a) Headcount not available for December 2021. Data reflects headcount as of November 2021.

<sup>(</sup>b) Cash flow data not available for December 2021. Data reflects payroll figures as of November 2021.

Schedule 1: Puerto Rico Ports Authority ("PORTS") - Actual Results, Month of December 2021

**Primary Business Activity:** The Puerto Rico Ports Authority is responsible for developing, improving, and administering all types of transportation facilities and air and sea services, as well as establishing and managing maritime collective transportation systems in, from, and to Puerto Rico.

**Key Takeaways:** Year to date, cash increased by \$3.8M from \$123.0M to \$126.8M. Cruise operations continue to be impacted by COVID-19 and its effects on the cruise line industry, while regional airport is performing in-line with the Liquidity Plan. Projected FY22 payroll and related costs are approximately 40% or \$9.3M higher than FY21 primarily due to the addition of 154 employees received from PREPA in Q1-FY22. Ports is in process of requesting funds from OGP to supplement these costs. Year to date, Ports has deferred \$12.3M in PayGo contributions given lower operating revenues from cruise operations. In Dec-21, Ports received \$20.0M in ARPA funds for operations, which have helped offset lower operating revenues and higher payroll and related expenses. Ports projects to end FY22 with \$138.5M, of which \$40.6M is for operations and remaining amounts are reserved for CapEx and insurance projects.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		_
Maritime	\$5,776	\$32,336
Airports	1,103	6,596
Other	11	157
Total Operating Receipts	\$6,890	\$39,089
Other Receipts:		
Federal Funds	\$124	\$12,954
Other Receipts	453	1,275
Total Other Receipts	\$577	\$14,229
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$285
Other Federal Programs	20,000	20,000
Insurance Proceeds		-
Total Disaster-Related Receipts	\$20,000	\$20,286
Total Receipts	\$27,467	\$73,604
Operating Disbursements:		
Payroll and Related Costs	(\$3,049)	(\$16,581)
PayGo Charges	-	-
Other Retirement Contributions	-	-
Christmas Bonus	-	- (440)
Materials and Supplies	(4)	(110)
Purchased Services	(649)	(13,913)
Professional Services	(12,843)	(18,970)
Facilities and Payments for Public Services	(1,286)	(6,150)
Transportation Expenses Media Ads and Guidelines	(25)	(220) (13)
Other Operating Payments	(54)	(1,025)
Total Operating Disbursements	(\$17,910)	(\$56,982)
	(\$17,510)	(730,302)
Disaster-Related Disbursements:	\$0	\$0
FEMA-Supported Projects	<b>30</b>	<b>3</b> 0
Other Federally Supported Projects Insurance-Supported Projects	_	_
Unfunded Spend	_	_
Total Disaster-Related Disbursements	\$0	\$0
Capital Expenditures	(\$2,150)	(\$13,420)
Total Disbursements	(\$20,060)	(\$70,401)
Net Cash Flow	\$7,407	\$3,202
Beginning Cash Balance	\$119,375	\$122,997
Net Cash Flow, Unrestricted	7,407	3,202
Net Transfers from/(to) Restricted Account	-	583
Ending Bank Cash Balance	\$126,782	\$126,782
	<u> </u>	<b>VIII.</b>

Schedule 2: Medical Services Administration ("ASEM") - Actual Results, Month of December 2021

**Primary Business Activity:** ASEM plans, organizes, operates, and administers centralized health services, provided in support of the hospital and other functions, offered to member institutions and users of the medical complex, the Puerto Rico Medical Center.

**Key Takeaways:** Year to date, cash decreased by (\$4.0M) from \$10.6M to \$6.6M. The cash decline is due primarily to (\$5.8M) in lower physician and medical plan receipts and institutional receipts (current year) collected vs. forecast. In Jul-21, ASEM collected \$32.1M from the Dept. of Health on prior years' receivables not forecast, which were disbursed to UPR to eliminate outstanding debts incurred prior to FY22. There are ongoing risks to liquidity at ASEM primarily driven by reduced General Fund appropriations (budgeted) for operations in FY22 relative to FY20 despite a similar operating budget, and timing/collection risk associated with large institutional payers. In Jun-21, ASEM received ~85 employees from PREPA representing ~(\$4.8M) in incremental, annualized payroll and related expenses. ASEM requires additional funding to support these employees. Cash is currently projected to decline to \$0.0M by the end of FY22.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Institutional Revenues	\$10	\$291
Institutional Revenues - Debt Repayment	-	-
Physician and Medical Plan Revenues	2,160	13,162
Total Operating Receipts	\$2,171	\$13,453
Operating Receipts - Intergovernmental:		
Institutional Revenues	\$6,670	\$53,698
Institutional Revenues - Debt Repayment	-	39,851
Physician and Medical Plan Revenues	319	2,136
General Fund Appropriations	2,365	14,401
Total Intergovernmental Receipts	\$9,353	\$110,086
Other Receipts:		
Other Income	\$46	\$370
Total Other Receipts	\$46	\$370
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds	<u></u>	
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$11,570	\$123,909
Operating Disbursements:		
Payroll and Related Costs	(\$7,840)	(\$48,460)
PayGo Charges	-	(2,491)
Christmas Bonus	(46)	(868)
Materials and Supplies	(2,068)	(12,274)
Professional Fees	(2,038)	(44,384)
Purchased Services	(713)	(2,788)
Facilities and Payments For Public Service	(323)	(2,311)
Purchase of Equipment	(2,138)	(5,452)
Other Operating Payments	(2,621) (\$17,786)	(7,327)
Total Operating Disbursements	(\$17,786)	(\$126,355)
Disaster-Related Disbursements:	4-0	4.0
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance Supported Projects	-	-
Unfunded Spend Total Disaster-Related Disbursements	<del>- \$0</del> -	\$0
Total Disbursements, Excluding Debt and CapEx	(\$17,786)	(\$126,355)
Total Net Cash Flow	(\$6,216)	(\$2,446)
		(1,528)
Transfers (To)/From Restricted Account	3,506	
Net Cash Flow, Unrestricted	(\$2,710)	(\$3,973)
Unrestricted Bank Cash Balance Roll-Forward:	¢0.240	\$10.604
Beginning Cash Balance Net Cash Flow	\$9,340 (2,710)	\$10,604 (3,973)
Ending Bank Cash Balance	<u>\$6,630</u>	\$6,630

Schedule 3: Puerto Rico Integrated Transit Authority ("PRITA") - Actual Results, Month of December 2021

**Primary Business Activity:** PRITA serves as the Commonwealth's central transit authority and is tasked with operating its network of public transit buses and certain maritime vessels.

**Key Takeaways:** Year to date, cash increased by \$4.3M from \$18.5M to \$22.8M primarily due to the receipt of \$43.4M in General Fund appropriations, of which \$26.3M are for CapEx and for the P3 operator, and \$17.1M are for normal operations. Bus services continue to be significantly impacted by COVID-19, while ferry operations have rebounded and are in-line with Liquidity Plan revenue targets. ATM continues to make payments under their P3 agreement. PRITA's operating liquidity position remains strained, and they continue to rely on allocations from the General Fund and from cigarette tax receipts to supplement operations. PRITA is expected to end FY22 with \$16.8M in liquidity.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Bus - Full Fare	\$169	\$959
Ferries - Cargo - Passenger - Other	242	3,630
Total Operating Receipts	\$411	\$4,589
Intergovernmental Receipts:		
General Fund Appropriations	\$5,978	\$43,360
Cigarette Tax		11,400
Total Intergovernmental Receipts	\$5,978	\$54,760
Other Receipts:		
FTA - Preventative Maintenance	\$2,698	\$11,834
FTA - Operations	<del></del> -	-
Total Other Receipts	\$2,698	\$11,834
Disaster-Related Receipts:		
FEMA Supported Projects	\$0	\$0
Other Federal Programs	-	-
Insurance Supported Projects	<del> </del>	-
Total Disaster-Related Receipts	<u> </u>	\$0
Total Receipts	\$9,087	\$71,182
Operating Disbursements:		
Payroll and Related Costs	(\$4,085)	(\$24,339)
PayGo Charges	(34)	(427)
Christmas Bonus	(1)	(6)
Materials and Supplies	(1,610)	(7,890)
Purchased Services	(689)	(5,737)
Professional Services  Facilities and Payments for Public Services	(194)	(839)
Facilities and Payments for Public Services Transportation Expenses	(59) (8)	(318) (11)
Media Ads and Guidelines	1	1
Other Operating Payments	(345)	(1,110)
Total Operating Disbursements	(\$7,023)	(\$40,675)
Disaster-Related Disbursements:	(1 //	(1 -77
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	_
Unfunded Spend	-	-
Total Disaster-Related Disbursements	\$0	\$0
Capital Expenditures	(\$6,875)	(\$26,184)
Total Disbursements	(\$13,898)	(\$66,859)
Net Cash Flow	(\$4,811)	\$4,323
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$27,652	\$18,517
Net Cash Flow	(4,811)	4,323
Intercompany Receipts	6,366	56,079
Intercompany Disbursements	(6,366)	(56,079)
Ending Bank Cash Balance	\$22,840	\$22,840

Schedule 4: State Insurance Fund Corporation ("FONDO") - Actual Results, Month of December 2021

**Primary Business Activity:** Fondo provides workers' compensation and disability insurance to public and private employees. Fondo is the only authorized workers' compensation insurance company on the Island. Both public and private companies must obtain this security for their workforces by law.

**Key Takeaways:** Year to date, cash increased by \$108.5M from \$327.0M to \$435.5M. The cash build is primarily due to \$384.1M in premium collections, exceeding the (\$275.6M) in operating disbursements and checks outstanding. Premium collections are seasonal, with the majority of collections occurring in July/September and January/February of each fiscal year. By law, Fondo's coverage provides for unlimited medical services to its insured population, and there is a high degree of variability in service and supplies costs to meet the need of patients. Due to the seasonality in collections and variability in cost of services, it is normal for Fondo to experience large cash swings. Fondo projects to end FY22 with \$371.3M in liquidity after budgeted transfers of (\$26.1M) are made to cover claims reserves.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Premium Collections	\$32,537	\$384,141
Total Operating Receipts	\$32,537	\$384,141
Disaster Relief Receipts:		
Insurance Proceeds	\$0	\$0
FEMA Receipts	-	-
Other Federal Programs	<del>_</del>	-
Total Disaster Relief Receipts	\$0	\$0
Total Receipts	\$32,537	\$384,141
Operating Disbursements:		
Payroll and Related Costs	(\$16,885)	(\$112,352)
PayGo Charges	(8,122)	(47,907)
Christmas Bonus	-	-
Contributions to other Government Entities	(10,859)	(34,094)
Materials and Supplies	(1,249)	(7,882)
Transportation Expenses	(43)	(219)
Media Ads and Guidelines	(8)	(71)
Claims-Related Disbursements	(4,658)	(29,680)
Purchase of Equipment	(43)	(221)
Purchased Services	(3,581)	(28,078)
Facilities and Payments for Public Services	(10) (283)	(3,291) (2,823)
Professional Services Insurance Premiums Reimbursements	(25)	(415)
Other Operating Disbursements	(339)	(7,427)
Total Operating Disbursements	(\$46,106)	(\$274,460)
		(\$461)
Capital Expenditures	(\$47)	(\$461)
Disaster Relief Disbursements:		4-
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend Total Disaster-Related Disbursements	\$0	\$0
	<u> </u>	
Total Disbursements	(\$46,153)	(\$274,921)
Net Cash Flow	(\$13,616)	\$109,220
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$456,498	\$326,978
Net Cash Flow	(13,616)	109,220
(+/-) Checks Net Effect Issued vs. Cleared (a)	(7,363)	(679)
Transfers to/(from) Investment Account(s) (b)	-	-
Transfers to/(from) Non-operating Account(s)		-
Ending Bank Cash Balance	\$435,518	\$435,518

#### Footnotes:

(a) FONDO reports book cash. Line item represents reconciliation to bank cash for cash flow purposes.

(b) Represents transfer(s) to investment account(s) to cover FONDO's claims reserve.

Schedule 5: Health Insurance Administration ("ASES") - Actual Results, Month of December 2021

**Primary Business Activity:** ASES implements, administers, and negotiates the Medicaid Health Insurance System in Puerto Rico through contracts with third party insurance underwriters to provide quality medical and hospital care to the Puerto Rico Medicaid and Platino (Medicaid + Medicare dual-eligible) populations.

**Key Takeaways:** Year to date, cash increased by \$464.1M from \$54.3M to \$518.4M due to increased federal allotments authorized by the Center of Medicare and Medicaid Services (CMS) in Sep-21, which increases federal Medicaid funding to Puerto Rico to \$2.9B annually indexed to inflation. Subsequently, in Nov-21 the FOMB amended the FY22 Certified Budget to increase federal funds and subsequently decrease state funds by (\$786.7M) of identified savings to be withheld by Treasury under the Custody of OMB, increasing the administration's Budget from \$2.5B to \$4.3B for FY22. Furthermore, the revised Certified Budget reflects an increase to the Federal Matching Assistant Percentage (FMAP) from 55% to 76% and 6.2% FMAP extension from the Families First Coronavirus Response Act. A revised multiyear fiscal plan is expected to be approved in Jan-21 to reflect these changes.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Federal Matching Funds and Administration Reimbursement	\$478,894	\$1,445,889
Prescription Drug Rebates (a)	7,490	191,357
Prescription Drug Rebates Reimbursed to IRS	-	-
Total Operating Receipts	\$486,384	\$1,637,246
Intergovernmental Receipts:		
General Fund Appropriations	\$3,391	\$667,056
Other Commonwealth Appropriations	-	-
Municipalities (CRIM)	9,381	74,735
Total Intergovernmental Receipts	\$12,772	\$741,791
Other Receipts:		
Employer Contributions	\$618	\$3,039
Total Other Receipts	\$618	\$3,039
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds	<u>-</u>	
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$499,773	\$2,382,075
Operating Disbursements:		
MCO Premiums	(\$293,726)	(\$1,791,142)
Dual Eligible - Platino Program Premiums	(5,612)	(50,039)
PBM Administrator and HIV Program	(15,828)	(66,821)
Payroll and Related Costs	(487)	(2,473)
PayGo Contributions	-	(13)
Christmas Bonus	- (4.452)	- (7.5.47)
Other Operating Payments	(1,153) (\$316,806)	(7,547)
Total Operating Disbursements	(\$316,806)	(\$1,918,035)
Disaster-Related Disbursements:	\$0	\$0
FEMA-Supported Projects Other Federally Supported Projects	<b>Э</b> О -	ŞU -
Insurance-Supported Projects	- -	<u>-</u>
Unfunded Spend	-	-
Total Disaster-Related Disbursements	\$0	\$0
Total Disbursements, Excluding Debt and CapEx	(\$316,806)	(\$1,918,035)
Net Cash Flow	\$182,968	\$464,040
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$335,402	\$54,330
Net Cash Flow	182,968	464,040
Ending Bank Cash Balance	\$518,370	\$518,370
Footnotes:		

#### Footnotes:

(a) Prescription drug rebates include payments to ABARCA, a third party ASES subcontractor for its management of the rebate program with pharmaceutical companies.

Schedule 6: Puerto Rico Public Buildings Authority ("PBA") - Actual Results, Month of December 2021

Primary Business Activity: PBA constructs, purchases, or leases office, school, health, correctional, social welfare, and other  $facilities\ for\ lease\ to\ certain\ Commonwealth\ departments,\ component\ units,\ and\ instrumentalities.$ 

Key Takeaways: Year to date, cash decreased by (\$23.4M) from \$144.1M to \$120.7M primarily due to payroll and related costs related to the addition of former PREPA employees, insurance payments, and maintenance expenses related to PBA buildings. Payroll and related costs for the six-month period through Dec-21 totaled (\$37.8M), representing a 58% increase in expenses over the same six-month period the previous fiscal year. PBA has yet to receive funds from OGP, or the General Fund, to account for the higher payroll and related expenses. PBA projects to end FY22 with \$111.3M in liquidity. Currently, PBA has \$58.1M in FEMA and insurance-related funds earmarked for CapEx and maintenance.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Rent - Direct Invoices	\$114	\$694
Other Operating Income	322	4,111
Total Operating Receipts	\$436	\$4,805
Intergovernmental Receipts:		
Government Entity Rent Paid Through DTPR	\$0	\$0
Employer Contributions Paid Through DTPR (PayGo)	-	-
Rent - Direct Invoice - Government Entities	21,142	65,538
Other Intergovernmental Receipts	<del>_</del>	
Total Intergovernmental Receipts	\$21,142	\$65,538
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$58
Other Federal Programs	-	-
Insurance Proceeds		-
Total Disaster-Related Receipts	<u> </u>	\$58
Total Receipts	\$21,578	\$70,401
Operating Disbursements:		
Payroll and Related Costs	(\$7,930)	(\$37,775)
PayGo Charges	(1,935)	(11,522)
Christmas Bonus	-	- ( )
Facilities and Payments for Public Services	(1,455)	(6,644)
Professional Services	(9)	(379)
Purchased Services	(4,229)	(30,784)
Other Operating Expenditures Transfers to Restricted Account	(286)	(1,792)
Total Operating Disbursements	(\$15,843)	(\$88,896)
	(713,043)	(\$00,030)
Disaster-Related Disbursements:	(¢702)	(¢4.027)
FEMA Supported Projects Other Enderally Supported Projects	(\$782)	(\$1,927)
Other Federally Supported Projects Insurance Supported Projects	(117)	(35) (2,909)
Unfunded Spend	(117)	(2,303)
Total Disaster-Related Disbursements	(\$899)	(\$4,871)
CapEx	\$0	\$0
Total Disbursements	(\$16,742)	(\$93,767)
Net Cash Flow	\$4,836	(\$23,366)
	77,030	(323,300)
Unrestricted Bank Cash Balance Roll-Forward:	\$115,902	\$144,105
Beginning Cash Balance Net Cash Flow, Unrestricted	4,836	(23,366)
Ending Bank Cash Balance	\$120,738	\$120,738
Living bank cash balance	<del></del>	7120,730

Schedule 7: Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio") - Actual Results, Month of December 2021

**Primary Business Activity:** Cardio is a general acute care hospital providing specialized treatment to patients suffering from cardiovascular diseases.

**Key Takeaways:** Year to date, cash decreased by (\$4.0M) from \$37.2M to \$33.2M. The cash decline is due primarily to lower patient collections (net) than forecast and higher disbursements for purchased services and medical supplies due to paydowns on prior years' debt. The cash decline is partially offset by special appropriations and incentives from Treasury and the U.S. Dept. of Health and Human Services (HHS) primarily aimed at mitigating ongoing staffing shortages, which have worsened since the onset of the COVID-19 pandemic. Cash is forecasted to increase to \$38.5M at the end of FY22 with an anticipated increase in patient collections (net). There are no liquidity issues forecasted.

Operating Receipts:	
Patient Collections \$5,807	\$37,160
Total Operating Receipts \$5,807	\$37,160
Other Receipts:	
Rental Receipts \$89	\$458
Other Income 30	3,211
Total Other Receipts \$119	\$3,669
Disaster-Related Receipts:	
FEMA Receipts \$0	\$0
Insurance Receipts -	-
Other Disaster-Related Receipts	-
Total Disaster-Related Receipts \$0	\$0
Total Receipts \$5,926	\$40,828
Operating Disbursements:	
Payroll and Related Costs (\$3,427)	(\$13,057)
Christmas Bonus -	-
PayGo Charges -	(668)
Purchased Services (1,147)	(6,330)
Professional Services (686)	(3,640)
Materials and Supplies (2,118)	(15,861)
Payments For Facilities and Public Services (1,322)	(3,962)
Equipment Purchases (8)	(278)
Other Operating Payments (132)	(1,042)
Total Operating Disbursements (\$8,840)	(\$44,836)
CapEx \$0	\$0
Disaster-Related Disbursements:	
FEMA-Supported Projects \$0	\$0
Other Federally Supported Projects -	-
Insurance-Supported Projects -	-
Unfunded Spend	
Total Disaster-Related Disbursements \$0	\$0
Total Disbursements (\$8,840)	(\$44,836)
Total Net Cash Flow (\$2,914)	(\$4,008)
Unrestricted Bank Cash Balance Roll-Forward:	
Beginning Cash Balance \$36,136	\$37,231
Net Cash Flow (2,914)	(4,008)
Ending Bank Cash Balance \$33,223	\$33,223

Schedule 8: Puerto Rico Industrial Development Company ("PRIDCO") - Actual Results, Month of November 2021

**Primary Business Activity:** PRIDCO is engaged in the development and promotion of industry within Puerto Rico. It accomplishes its mission through a variety of incentives to attract businesses to expand operations within Puerto Rico, but primarily through the offering of commercial lease spaces and industrial facilities on favorable terms to qualifying enterprises.

**Key Takeaways:** Cash flow data not received for Dec-21. Data reflects Nov-21.

Rental Receipts - Non-Trustee 741 Rental Receipts - PRIDCO 18 Asset Sales - 7 Total Operating Receipts \$4,587 \$  Intergovernmental Receipts:  Rums \$0 \$0 FEDE - 0ther Incentives - 7 Total Intergovernmental Receipts \$0  Other Receipts:  Other Receipts:  Other Income \$1,538 Bond and Income Deposits - 7	16,102 3,064 676 1,699 21,542 \$4,871 4 - \$4,875
Rental Receipts - Trustee \$3,828 \$ Rental Receipts - Non-Trustee 741 Rental Receipts - PRIDCO 18 Asset Sales - 7 Total Operating Receipts \$4,587 \$  Intergovernmental Receipts:  Rums \$0 \$0 FEDE - 7 Other Incentives - 7 Total Intergovernmental Receipts \$0  Other Receipts:  Other Receipts:  Other Income \$1,538 Bond and Income Deposits - 7	3,064 676 1,699 21,542 \$4,871 4 - \$4,875
Rental Receipts - Non-Trustee         741           Rental Receipts - PRIDCO         18           Asset Sales         -           Total Operating Receipts         \$4,587           Intergovernmental Receipts:         \$0           FEDE         -           Other Incentives         -           Total Intergovernmental Receipts         \$0           Other Receipts:         \$0           Other Income         \$1,538           Bond and Income Deposits         -	676 1,699 21,542 \$4,871 4 - \$4,875
Asset Sales -	1,699 21,542 \$4,871 4 - \$4,875
Total Operating Receipts \$4,587 \$  Intergovernmental Receipts:  Rums \$0 \$0 FEDE - Cother Incentives - Cother Intergovernmental Receipts \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$4,871 4 - \$4,875
Intergovernmental Receipts:  Rums \$0 FEDE - Other Incentives - Total Intergovernmental Receipts \$0  Other Receipts: Other Income \$1,538 Bond and Income Deposits -  Intergovernmental Receipts \$1,538	\$4,871 4 - \$4,875
Rums \$0 FEDE Other Incentives Total Intergovernmental Receipts \$0  Other Receipts: Other Income \$1,538 Bond and Income Deposits	4 - \$4,875
Rums \$0 FEDE Other Incentives Total Intergovernmental Receipts \$0  Other Receipts: Other Income \$1,538 Bond and Income Deposits	4 - \$4,875
Other Incentives -	<u>-</u> \$4,875
Total Intergovernmental Receipts \$0  Other Receipts: Other Income \$1,538 Bond and Income Deposits -	
Other Receipts: Other Income \$1,538 Bond and Income Deposits	
Other Income \$1,538 Bond and Income Deposits	÷4677
Bond and Income Deposits	¢ 1 677
	\$4,677
Total Other Receipts \$1,538	271
	\$4,947
Disaster-Related Receipts:	
FEMA Receipts \$0	\$0
Insurance Proceeds -	-
Total Disaster Related Receipts \$0	\$0
Total Receipts \$6,125 \$	31,364
Operating Disbursements:	
· · · · · · · · · · · · · · · · · · ·	3,289)
· · ·	6,818)
, ,	2,990)
	5,605)
Equipment -	(11)
Materials and Supplies (8)	(24)
Facilities and Payments for Public Services -	(420)
Professional Services (14)	(639)
Media and Advertisements (15)	(110)
Transportation Expenses -	-
Other Operating Disbursements (46)	1,292)
FEDE Expenses (Restricted) - (1	6,889)
RUMS Expenses (Restricted) (66)	4,101)
Other Incentives (Restricted) -	(156)
	4,034)
DDEC Management Fee - (4-7-7-)	-
Total Operating Disbursements (\$5,565)	6,379)
Non-Operating Disbursements:	
CapEx Reserve Fund \$0	(\$400)
PRIICO Mortgage Payments -	-
PayGo Liability Payment Plan	-
	(\$400)
Total Disbursements (\$5,565) (\$4	6,779)
Transfers In/(Out), Unrestricted -	
Transfers In/(Out), Restricted 1	(220)
Operating Net Cash Flow, Total \$560	(220) 5,951

#### COMMONWEALTH OF PUERTO RICO CONTINUED

Schedule 8: Puerto Rico Industrial Development Company ("PRIDCO") - Actual Results, Month of November 2021

**Primary Business Activity:** PRIDCO is engaged in the development and promotion of industry within Puerto Rico. It accomplishes its mission through a variety of incentives to attract businesses to expand operations within Puerto Rico, but primarily through the offering of commercial lease spaces and industrial facilities on favorable terms to qualifying enterprises.

Key Takeaways: Cash flow data not received for Dec-21. Data reflects Nov-21.

(figures in \$000's)	Actual Nov-21	Actual YTD
Operating Bank Cash Balance Roll-Forward:		
Operating Beginning Bank Cash Balance	\$123,141	\$107,075
Operating Net Cash Flow, Total	\$560	\$316
Operating Ending Bank Cash Balance, Total	\$123,701	\$107,391
FEDE, Net (Restricted)	-	(16,884)
RUMS, Net (Restricted)	(66)	769
Other Incentives, Net (Restricted)	-	(156)
Asset Sales, (Restricted)	-	1,699
Bond and Income Inflows/(Outflows), Net (Restricted)	(2,017)	(3,764)
FEMA, Net (Restricted)	-	-
Transfers In/(Out), (Restricted)	-	15,951
Operating Net Cash Flow, Unrestricted	\$2,643	\$2,702
Unrestricted Bank Cash Balance Roll-Forward:		
Operating Beginning Bank Cash Balance, Unrestricted	\$49,794	\$49,735
Operating Net Cash Flow, Unrestricted	2,643	2,702
Operating Ending Bank Cash Balance, Unrestricted (a,b)	\$52,437	\$52,437

#### Footnotes:

<sup>(</sup>a) Includes \$33.9M in rental receipts held in account -7018, which are earmarked for non-operating reserves.

<sup>(</sup>b) Operating ending bank cash balance (unrestricted) excludes inflows/(outflows) related to sale of properties, bond and income, and FEMA. Exclusive of FEMA-related funds, the majority of these funds are earmarked for non-operating reserves.

Schedule 9: Puerto Rico Housing Finance Authority ("HFA") - Actual Results, Month of December 2021

**Primary Business Activity:** HFA promotes the development of low-income housing and provides financing, subsidies, and incentives to help those who qualify to acquire or lease a home.

**Key Takeaways:** Year to date, cash increased by \$98.6M from \$117.5M to \$216.1M. Variances to the Liquidity Plan in the amount of \$117.5M are mainly driven by debt service variances of \$16.2M, net balance sheet activity of \$15.6M, as well as net temporary variances from federal funds and CDBG activity of \$5.4M and \$7.4M respectively. Operating disbursements resulted in a permanent variance of \$3.9M, and operating and intergovernmental receipts present a permanent variance of (\$4.8M). Other federal funds made available to HFA via ARPA awards were received during Dec-21 in the amount of \$73.8M. These pass-through federal funds were not expected nor considered in the Liquidity Plan, nor are they anticipated to be fully utilized during FY22 and present a temporary favorable variance that will continue throughout the fiscal year. Cash is forecasted to decline by (\$55.3M) to \$160.8M at the end of FY22.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Interest income on investment and investment contracts	\$338	\$2,036
Interest income on loans	948	4,270
Interest income on deposits placed with banks	8	53
Mortgage loans insurance premiums	487	954
Commitment, guarantee, service, and administrative fees	297	1,846
Other income	<del></del>	6,057
Total Operating Receipts	\$2,078	\$15,216
Intergovernmental Receipts:		
Commonwealth appropriations	\$641	\$3,842
Other appropriations	<del></del>	<del>-</del>
Total Intergovernmental Receipts	\$641	\$3,842
Disaster Relief Receipts:		
FEMA	\$0	\$0
Other Federal Programs	75,638	75,638
CDBG	10,329	44,569
Insurance Proceeds	<del></del>	
Total Disaster Relief Receipts	\$85,967	\$120,207
Federal Fund Receipts:		
HOME	\$0	\$771
HUD	10,758	67,747
CDBG	-	-
Other Federal Funds	- 440.750	460.510
Total Federal Fund Receipts	\$10,758	\$68,518
Total Operational Receipts	\$99,444	\$207,783
Balance Sheet Receipts:		
Principal collected on mortgage and construction loans	\$8,320	\$22,719
Proceeds from redemptions of investments	20,260	44,381
Total Balance Sheet Receipts	\$28,580	\$67,100
Total Receipts	\$128,024	\$274,883
Operating Disbursements:		
Payroll and Related Costs	(\$734)	(\$4,451)
Retirement Contributions	-	-
Christmas Bonus	-	-
Purchased Services	(60)	(303)
Donations, Subsidies and Distributions	(638)	(3,636)
Transportation expenses	-	- (2.254)
Professional Services	(412)	(2,351)
Other Operating Payments	(24)	(434)
Allocations	-	-
Purchase of Equipment	- -	-
Materials and Supplies Total Operating Disbursements	(\$1,868)	(\$11,175)
rotal operating bisbursements	(\$1,000)	(311,175)

#### COMMONWEALTH OF PUERTO RICO CONTINUED

Schedule 9: Puerto Rico Housing Finance Authority ("HFA") - Actual Results, Month of December 2021

**Primary Business Activity:** HFA promotes the development of low-income housing and provides financing, subsidies, and incentives to help those who qualify to acquire or lease a home.

**Key Takeaways:** Year to date, cash increased by \$98.6M from \$117.5M to \$216.1M. Variances to the Liquidity Plan in the amount of \$117.5M are mainly driven by debt service variances of \$16.2M, net balance sheet activity of \$15.6M, as well as net temporary variances from federal funds and CDBG activity of \$5.4M and \$7.4M respectively. Operating disbursements resulted in a permanent variance of \$3.9M, and operating and intergovernmental receipts present a permanent variance of \$4.8M). Other federal funds made available to HFA via ARPA awards were received during Dec-21 in the amount of \$73.8M. These pass-through federal funds were not expected nor considered in the Liquidity Plan, nor are they anticipated to be fully utilized during FY22 and present a temporary favorable variance that will continue throughout the fiscal year. Cash is forecasted to decline by (\$55.3M) to \$160.8M at the end of FY22.

(figures in \$000's)	Actual Dec-21	Actual YTD
Disaster Relief Disbursements:		
FEMA-supported projects	\$0	\$0
Other Federally supported projects	-	-
Insurance-supported projects	-	-
Unfunded spend		-
Total Disaster Relief Disbursements	\$0	\$0
Federal Fund Disbursements:		
Other Federal Funds	(\$1,813)	(\$1,813)
Federal Fund Appropriation	(11,878)	(68,612)
CDBG Appropriation Total Federal Fund Disbursements	(6,297) (\$19,988)	(\$107,609)
	(\$19,988)	(\$107,609)
Balance Sheet Disbursements:	(6112)	(¢00C)
Acquisition of real estate held for sale Purchase of investments	(\$113) (390)	(\$996) (30,811)
Cash paid for mortgage and construction loans originated	(3,338)	(15,197)
Net change in deposits placed with banks	(18,524)	(5,124)
Total Balance Sheet Disbursements	(\$22,365)	(\$52,128)
Debt-Related Disbursements:		
Principal	(\$533)	(\$3,198)
Interest	(354)	(2,125)
Total Debt-Related Disbursements	(\$887)	(\$5,323)
Capital Expenditures	\$0	\$0
Total Disbursements	(\$45,108)	(\$176,235)
Net Operational Cash Flow	\$97,576	\$196,608
Net Total Cash Flow	\$82,916	\$98,648
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$133,184	\$117,452
Net Operational Cash Flow	82,916	98,648
Ending Bank Cash Balance	\$216,100	\$216,100

#### Footnotes:

Figures for beginning and ending cash balance pertain only to the direct operating accounts for HFA, and exclude investment, third-party, escrows and balances in trusts.

Schedule 10: Tourism Company of Puerto Rico ("Tourism") - Actual Results, Month of December 2021

Primary Business Activity: Tourism's purpose is to promote the tourism industry of Puerto Rico.

Key Takeaways: Year to date, cash increased by \$39.0M from \$25.6M to \$64.6M. The cash increase is driven by a strong rebound of operating receipts since Feb-21 due to high volumes of tourist travel to Puerto Rico driven by various factors, which include improved vaccination rates and easement of restrictions on travel and gathering, lack of passport and reentry requirements for U.S. travelers, increased passenger arrivals due to new air and cruise line routes, and targeted marketing efforts. According to Puerto Rico's Destination Marketing Organization Discover Puerto Rico, Puerto Rico tourism hit a new record in 2021 as an estimated 4.3M travelers visited the island. Hotel room taxes collected during the first eight (8) months of 2021 were the highest figures on record. While recent surges in COVID-19 cases have led to a tightening of restrictions on travel and gatherings in late Dec-21, operating receipts performance is expected to remain strong throughout the fiscal year. Year to date, Tourism has funded \$18.2M to CCDA. There are no liquidity issues forecast and cash is projected to increase to \$75.3M by the end of FY22.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Slot Machines	\$10,755	\$40,240
Room Taxes	8,132	52,002
Total Operating Receipts	\$18,887	\$92,242
Intergovernmental Receipts:		
General Fund Appropriations	\$0	\$0
Total Intergovernmental Receipts	\$0	\$0
Other Receipts:		
Miscellaneous Receipts	\$8	\$10,578
Total Other Receipts	\$8	\$10,578
Disaster-Related Receipts:		
FEMA	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds Total Disaster-Related Receipts	\$0	\$0
·		<u> </u>
Total Receipts	\$18,896	\$102,819
Waterfall Disbursements:	(6445)	(\$2,202)
Slot Machine Disbursements	(\$415)	(\$3,393)
Room Tax Disbursements Total Waterfall Disbursements	(\$415)	(1,629)
	(7413)	(73,022)
Operating Disbursements: Payroll and Related Costs	(\$1,207)	(\$6,274)
PayGo Charges	(462)	(2,825)
Christmas Bonus	-	-
Appropriations to Non-Governmental Entities (DMO)	(1,500)	(14,500)
Purchased Services	(246)	(2,199)
Professional Services	(346)	(1,229)
Media Ads and Guidelines	(148)	(2,950)
Facilities and Payments for Public Services	(163)	(459)
Materials and Supplies Purchase of Equipment	(4)	(55) (19)
Transportation Expenses	(42)	(202)
Other Operating Payments	(2,095)	(9,876)
Total Operating Disbursements	(\$6,214)	(\$40,588)
Disaster-Related Disbursements:		
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	- -	-
Insurance Supported Projects	-	-
Unfunded Spend		-
Total Disaster-Related Disbursements	\$0	\$0
Total Disbursements	(\$6,629)	(\$45,609)
Total Net Cash Flow	\$12,267	\$57,210
Transfers (To)/From Restricted Account	(\$3,034)	(\$18,202)
Net Cash Flow, Unrestricted	\$9,233	\$39,008
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$55,338	\$25,563
Net Cash Flow	9,233	39,008
Ending Bank Cash Balance	\$64,571	\$64,571

Schedule 11: Fiscal Agency and Financial Advisory Authority ("AAFAF") - Actual Results, Month of December 2021

Primary Business Activity: AAFAF acts as fiscal agent, financial advisor, and reporting agent for the Government of Puerto Rico and certain related entities. It was established pursuant to the Puerto Rico Emergency Moratorium and Financial Rehabilitation Act.

Key Takeaways: Year to date, cash has increased by \$2.9M from \$110.5M to \$113.4M. Favorable receipts from fiscal agency fees and MOUs of \$3.5M vs. forecast and \$3.0M in appropriations received in Sep-21 not forecast intended for future legal settlement(s), as well as favorable professional services spend of \$9.4M were partially offset by (\$6.8M) in transfers of surplus monies to Treasury. In Aug-21, AAFAF received \$3.4M in non-operating receipts from federal fund sources (CRF, ARPA, etc.), which were administered to various municipalities in Sep-21. AAFAF's largest expenditures are related to professional service fees, as budgeted. There are no projected risks to liquidity.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Interest income on deposits	\$0	\$0
Fiscal agency fees Total Operating Resolute	<del></del>	1,362 \$1,362
Total Operating Receipts	<b>3</b> 0	\$1,502
Intergovernmental Receipts:	¢2.220	¢22.002
Appropriations - Budget Appropriations - Title III	\$3,328 3,493	\$22,992 20,959
Total Intergovernmental Receipts	\$6,821	\$43,951
Other Receipts:		
Other Receipts	\$38	\$2,891
Total Other Receipts	\$38	\$2,891
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds	<del></del>	-
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$6,859	\$48,204
Operating Disbursements:		
Payroll and Related Costs	(\$790)	(\$5,071)
PayGo Charges	-	-
Christmas Bonus Materials and Supplies	- (1)	- (1)
Purchased Services	(1) (68)	(1) (1,137)
Professional Services - Budget	(3,967)	(12,320)
Professional Services - Title III	(3,160)	(17,938)
Facilities and Payments for Public Services	(45)	(273)
Equipment Purchases	-	(79)
Transportation Expenses	(1)	(1)
Other Operating Payments	(173)	(706)
Total Operating Disbursements	(\$8,206)	(\$37,525)
Disaster-Related Disbursements:	4-	4-
FEMA Supported Projects Other Federally Supported Projects	\$0	\$0
Other Federally Supported Projects Insurance Supported Projects	-	-
Unfunded Spend	- -	_
Total Disaster-Related Disbursements	<del></del>	\$0
CapEx	\$0	\$0
Total Disbursements	(\$8,206)	(\$37,525)
Net Cash Flow	(\$1,347)	\$10,679
Budget Reserve	\$0	\$0
Transfers in/(out)	(51)	(6,838)
Unrestricted Bank Cash Balance Roll-Forward:		•
Beginning Cash Balance	\$114,796	\$110,503
Net Cash Flow	(1,398)	3,841
Non-operating Receipts	-	3,405
Non-operating Disbursements	(1)	(4,351)
Ending Bank Cash Balance	\$113,398	\$113,398
Footnotes:		

#### Footnotes:

Cash flows exclude \$256.2M in federal pass-through funds (non-operating) sourced from the American Rescue Plan Act ("ARPA") (2021) for PRIFA Project Improvements to Education Institutions and \$7.1M in other non-operating funds sourced from CARES Act. and other.

Schedule 12: Department of Economic Development and Commerce ("DDEC") - Actual Results, Month of December 2021

**Primary Business Activity:** DDEC serves as the umbrella agency for key economic development entities in Puerto Rico. It leads efforts to drive competitiveness through structural reforms, promoting private sector investment, and job growth in critical sectors.

**Key Takeaways:** Year to date, cash has increased by \$2.9M from \$100.4M to \$103.3M, which is primarily driven by cash related to the Puerto Rico Trade and Export Company being reported under DDEC to begin FY22 and a \$15.8M transfer of FEDE funds from PRIDCO. Additionally, DDEC made \$10.6M in loan payments on behalf of the Puerto Rico Trade and Export Company not considered in the Liquidity Plan. The administration of incentive/grant programs is now under the responsibility of DDEC in FY22 instead of PRIDCO; however, delays in the transition of these processes remain so PRIDCO may receive funds throughout the fiscal year and transfer them to DDEC.

Operating Receipts Rental Receipts Bond Deposit Management Fee Industrial Tax Exemption Other Receipts (Indirect Cost Reimbursement) Other Receipts Total Operating Receipts Intergovernmental Receipts: General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives Total Intergovernmental Receipts	\$1,121 36 - 3,875 - 20 \$5,052	\$5,794 81 - 9,832 107 43,117 \$58,931
Rental Receipts Bond Deposit Management Fee Industrial Tax Exemption Other Receipts (Indirect Cost Reimbursement) Other Receipts Total Operating Receipts  Intergovernmental Receipts: General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	36 - 3,875 - 20 \$5,052	9,832 107 43,117
Bond Deposit Management Fee Industrial Tax Exemption Other Receipts (Indirect Cost Reimbursement) Other Receipts Total Operating Receipts Intergovernmental Receipts: General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	3,875 - 20 \$5,052	9,832 107 43,117
Management Fee Industrial Tax Exemption Other Receipts (Indirect Cost Reimbursement) Other Receipts Total Operating Receipts Intergovernmental Receipts: General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	\$5,052 \$5,26	107 43,117
Industrial Tax Exemption Other Receipts (Indirect Cost Reimbursement) Other Receipts  Total Operating Receipts  Intergovernmental Receipts: General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	\$5,052 \$5,26	107 43,117
Other Receipts (Indirect Cost Reimbursement) Other Receipts  Total Operating Receipts  Intergovernmental Receipts: General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	\$5,052 \$526	43,117
Total Operating Receipts  Intergovernmental Receipts:  General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	\$5,052 \$526	,
Intergovernmental Receipts: General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	\$526	\$58,931
General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives		
General Fund Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives		
Federal Grants FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	7.607	\$3,405
FEDE Incentives RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	7,687	56,736
RUMS Incentives Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	-	13,637
Act. 60 Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	998	3,749
Other Incentives (7% Reserve) Pass through Prior Year(s) Incentives	-	1,694
Pass through Prior Year(s) Incentives	-	740
Prior Year(s) Incentives	_	33
· · · —	-	-
	\$9,210	\$79,995
Disaster-Related Receipts:		
FEMA	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds	<u> </u>	-
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$14,262	\$138,926
Operating Disbursements:		
Payroll & Related Costs	(\$2,928)	(\$16,941)
PayGo Charge	-	-
Incentive Payments	(5,718)	(50,176)
Facilities and Payments for Public Services	-	(1,527)
Purchased Services	(328)	(1,854)
Federal Fund Appropriation	(6,844)	(50,214)
Transportation Expenses	(13)	(35)
Professional Services	(924)	(2,752)
Materials and Supplies	(3)	(134)
Media Ads and Guidelines	(1)	(1,374)
Equipment Purchases	(4)	(225)
Appropriations to Non-Governmental Entities	-	-
Other Operating Payments	(1)	(150)
Total Operating Disbursements		(¢12E 202)
Disaster-Related Disbursements:	(\$16,763)	(\$125,383)
FEMA Supported Projects		
Total Disaster-Related Disbursements	(\$16,763) 	\$0 \$0

Schedule 12: Department of Economic Development and Commerce ("DDEC") - Actual Results, Month of December 2021

**Primary Business Activity:** DDEC serves as the umbrella agency for key economic development entities in Puerto Rico. It leads efforts to drive competitiveness through structural reforms, promoting private sector investment, and job growth in critical sectors.

**Key Takeaways:** Year to date, cash has increased by \$2.9M from \$100.4M to \$103.3M, which is primarily driven by cash related to the Puerto Rico Trade and Export Company being reported under DDEC to begin FY22 and a \$15.8M transfer of FEDE funds from PRIDCO. Additionally, DDEC made \$10.6M in loan payments on behalf of the Puerto Rico Trade and Export Company not considered in the Liquidity Plan. The administration of incentive/grant programs is now under the responsibility of DDEC in FY22 instead of PRIDCO; however, delays in the transition of these processes remain so PRIDCO may receive funds throughout the fiscal year and transfer them to DDEC.

(figures in \$000's)	Actual Dec-21	Actual YTD
Loan Disbursements	(\$1,008)	(\$10,615)
Capital Expenditures	-	-
Total Disbursements	(\$17,772)	(\$135,998)
Total Net Cash Flow	(\$3,510)	\$2,928
Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$106,803	\$100,365
Net Cash Flow	(3,510)	2,928
Ending Bank Cash Balance	\$103,294	\$103,294

Schedule 13: Puerto Rico Convention Center District Authority ("CCDA") - Actual Results, Month of December 2021

**Primary Business Activity:** CCDA develops, manages, and oversees the Puerto Rico Convention Center, the Coliseo de Puerto Rico José Miguel Agrelot, Bahía Urbana, and other adjacent hospitality, commercial, and residential developments.

**Key Takeaways:** Year to date, cash increased by \$26.8M from \$13.8M to \$40.6M due to \$23.6M in federal fund receipts from ARPA and the U.S. Small Business Administration (SBA) made eligible to CCDA due to ~(\$34.0M) in loss revenues sustained during the COVID-19 pandemic. Only \$10.0M in federal funds sourced from the SBA are eligible for operations. Furthermore, cash increased due to deferral of past due utilities payments to preserve operating liquidity. Year to date, receipts generated from events have outperformed forecast by \$1.7M; however, due to recent surges in COVID-19 cases, outdoor gatherings have been restricted to a maximum occupancy of 250 persons, which is expected to have a material impact on CCDA's operating receipts indefinitely. There is continued risk that CCDA will not receive \$4.9M in hotel room taxes from Tourism considered in the Certified Budget, as proposed amendments to Law 272 are pending in the Legislature. These funds are critical to fund CapEx projects required for CCDA to sustain operations, promote safety and enhancement initiatives, and maintain the overall competitiveness of its venues. CCDA currently projects to end FY22 with \$19.1M in liquidity; however, a material portion of CCDA's reported cash balances consist of non-operating funds for CapEx, promoter ticket sales reserves, and federal funds - ARPA.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		_
Rent Income	\$89	\$1,327
PR Coliseum	3,488	10,713
PR Convention Center	897	8,900
Loan Income	<del></del>	<del></del>
Total Operating Receipts	\$4,474	\$20,940
Intergovernmental Receipts:		
General Fund Contributions	\$0	\$0
PRTC Room Tax Transfers (Law 272)	<del></del> -	1,629
Total Intergovernmental Receipts	\$0	\$1,629
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs		
Total Disaster-Related Receipts	\$0	\$0
Other Receipts:		
Other Receipts	\$4,108	\$27,926
Total Other Receipts	\$4,108 	\$27,926
Total Receipts	\$8,582	\$50,495
Operating Disbursements:		
Payroll and Related Costs	(\$124)	(\$581)
PayGo Charges	-	-
Materials and Supplies	-	(1)
Purchased Services	(4,924)	(17,411)
Professional Services	(102)	(228)
Facilities and Payments for Public Services Transportation Expenses	(230)	(3,055)
Media Ads and Guidelines	-	(4)
Other Operating Payments	(1)	(516)
Operating Disbursements	(\$5,381)	(\$21,797)
Disaster-Related Disbursements:		
FEMA-supported projects	\$0	\$0
Other Federally supported projects	(1,582)	(3,858)
Total Disaster-Related Disbursements	(\$1,582)	(\$3,858)
Capital Expenditures	(\$139)	(\$1,193)
Total Operating Disbursements	(\$7,102)	(\$26,848)
Non-operating Cash Flow (Transfer In) (a)	2,358	4,656
Non-operating Cash Flow (Transfer Out) (a)	(1,499)	(1,506)
Total Non-operating Disbursements	\$859	\$3,150
Net Cash Flow	\$2,339	\$26,797
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$38,250	\$13,792
Net Cash Flow	2,339	26,797
Ending Bank Cash Balance	\$40,589	\$40,589
Footnotes:	<del></del> -	

(a) Non-operating cash flow transfers are source of funds for select CapEx projects.

Schedule 14: Puerto Rico Administration for the Development of Agricultural Enterprises ("ADEA") - Actual Results, Month of December 2021

**Primary Business Activity:** ADEA provides services to the agricultural sector, with the goal of supporting its economic development. Services include: rural infrastructure development, providing incentives and subsidies to the industry, agricultural product market making, and other related services.

**Key Takeaways:** Year to date, cash decreased by (\$21.7M) from \$107.5M to \$85.8M. The decrease in cash is driven by nonreceipt of General Fund allocations, which are not considered in the FY22 Certified Budget for ADEA. In FY21, ADEA received \$51.0M in General Fund appropriations (net) of holdbacks for PayGo and for Law 40. This is partially offset by favorable operating receipts from coffee market making operations and the school cafeteria program. The school cafeteria program continues to be impacted by COVID-19 and related school closures. Year to date, ADEA made (\$22.5M) in subsidies and incentives payments, which is \$13.1M lower than the Liquidity Plan; however, this variance is expected to partially reverse by fiscal year end. ADEA projects to end FY22 with \$43.0M in liquidity.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Coffee Market Making	\$5,462	\$30,716
School Cafeterias	736	8,386
Production and Distribution of Seeds	17	134
WIC and OPPEA Inflows	-	59
Other Receipts	119	2,590
Total Operating Receipts	\$6,335	\$41,885
Intergovernmental Receipts:		
GF Appropriations	\$0	\$0
Total Intergovernmental Receipts	\$0	\$0
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds		
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$6,335	\$41,885
Operating Disbursements:		
Payroll and Related Costs	(\$1,238)	(\$7,561)
PayGo Charges	-	(3,278)
Christmas Bonus	-	-
Contributions to Non-Government Entities	(2,639)	(22,482)
Facilities and Payments for Public Services	-	-
Other Vendors	(768)	(5,151)
Other OpEx	(5,286)	(18,367)
Corp for Rural Development/Infrastructure Disbursements	(243)	(4,682)
WIC and OPPEA	(93)	(655)
Total Operating Disbursements	(\$10,268)	(\$62,176)
Disaster-Related Disbursements:		
FEMA-Supported Projects	\$0	(\$1,286)
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend Total Disaster-Related Disbursements	\$0	(\$1,286)
Total Disbursements	(\$10,268)	(\$63,462)
Net Cash Flow	(\$3,934)	(\$21,577)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$89,709	\$107,464
Net Transfers (To)/From Non-Operational Accounts	(17)	(128)
Net Cash Flow, Unrestricted	(3,934)	(21,577)
Ending Bank Cash Balance	\$85,759	\$85,759

Schedule 15: Puerto Rico Automobile Accident Compensation Administration ("ACAA") - Actual Results, Month of December 2021

**Primary Business Activity:** ACAA administers insurance for health services and compensation to benefit victims of car accidents and their dependents. ACAA pays for medical-hospital services offered by third party providers and compensates victims and dependents of deceased victims who were involved in an accident.

**Key Takeaways:** Year to date, cash decreased by (\$36.5M) from \$49.6M to \$13.1M due to ACAA making a transfer of (\$35.0M) to investment account(s) in Jul-21 to fund claims reserves, as well as timing delays in the collection of Dec-21 premiums revenues pending to be remitted by Treasury. Cash is expected to increase throughout the remaining forecast period due to \$55.3M in forecasted receipts exceeding (\$53.7M) in forecasted disbursements. Year to date, ACAA received 117 employee transfers from PREPA estimated to cost (\$6.2M) annually – additional employee transfers from PREPA may be forthcoming. Reapportionments for funds to supplement these employees are pending with OGP. There are currently no forecasted risks to liquidity in FY22.

(figures in \$000's)	Actual Dec-21	Actual YTD
Operating Receipts:		
Premium Collections	\$7,168	\$35,629
Recoveries	190	976
Other Receipts	34	103
Total Operating Receipts	\$7,392	\$36,708
Total Receipts	\$7,392	\$36,708
Operating Disbursements:		
Payroll & Related Costs	(\$3,045)	(\$13,521)
PayGo Contributions	(1,059)	(6,378)
Christmas Bonus	-	-
Claims-Related Disbursements	(2,726)	(11,470)
Contributions to other Gov't Entities	(166)	(1,406)
Law 3 Disbursements	-	-
Material and Supplies	(3)	(24)
Transportation Expenses	(1)	(58)
Media Ads and Guidelines	-	(15)
Purchase of Equipment	(24)	(89)
Purchased Services	(402)	(1,723)
Facilities and Payments for Public Services	(23)	(330)
Professional Services	(143)	(789)
Other Operating Expenses	(3)	(875)
Total Operating Disbursements	(\$7,594)	(\$36,678)
Capital Expenditures	(\$465)	(\$1,581)
Transfer to Investment Account	-	(35,000)
Total Disbursements	(\$8,060)	(\$73,259)
Net Cash Flow	(\$668)	(\$36,552)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$13,735	\$49,619
Net Cash Flow, Unrestricted	(668)	(36,552)
Ending Bank Cash Balance	\$13,067	\$13,067

#### APPENDIX A: RECONCILIATION BETWEEN DECEMBER AAFAF REPORTED FIGURES AND THE FIGURES IN THIS REPORT

- 14 of the 15 Component Units provided cash flow data for the month of December 2021.

Millions of US Dollars

	Millions of US Dollars				Variance due to:		
		AAFAF Reported	<b>Actual Balance</b>	-	Non-operational		
Agency ID	COMPONENT UNIT	Balance (a)	12/31/2021 (b)	Variance	Timing (b)	Accounts	Comments
168	PUERTO RICO PORTS AUTHORITY ("PORTS")	114.6	126.8	(12.2)	0.0	(12.2)	\$12.2M of net non-operational funds for CapEx are excluded from AAFAF's balances.
90	MEDICAL SERVICES ADMINISTRATION ("ASEM")	99.0	6.6	92.4	0.2	92.2	CU reported cash does not consider non-operating funds including: CapEx \$89.6M, Malpractice Insurance Reserve \$1.9M, and FEMA Funding \$0.7M. Remaining variance is due to book vs. bank timing differences.
285	PUERTO RICO INTEGRATED TRANSIT AUTHORITY ("PRITA")	22.0	22.8	(0.9)	(0.2)	(0.7)	\$0.7M held in a reserve accounts not included in AAFAF inventory of accounts. Remaining variance is due to book vs. bank timing differences.
70	STATE INSURANCE FUND CORPORATION ("FONDO")	471.0	435.5	35.4	(0.0)	35.4	Non-operational funds pertain to COVID-related claims reserve account established by Act. 56 - 2020.
187	HEALTH INSURANCE ADMINISTRATION ("ASES")	520.0	518.4	1.7	1.7	-	Variance represents <1% of total cash reported.
162	PUERTO RICO PUBLIC BUILDINGS AUTHORITY ("PBA")	150.6	120.7	29.9	0.0	29.9	Funds held in non-operational accounts at PBA are earmarked for the following: \$12.9M for debt service for bonds pertaining to Resolution 468, \$6.8M for debt service for bonds related to Construction Series R and N, and
188	CARDIOVASCULAR CENTER OF PUERTO RICO AND THE CARIBBEAN ("Cardio")	34.1	33.2	0.8	0.0	0.8	\$10.2M in other restricted cash accounts.  Non-operational funds not considered account for \$0.8M of AAFAF cash, which are reserved for CapEx.
166	PUERTO RICO INDUSTRIAL DEVELOPMENT COMPANY ("PRIDCO")	103.7			-	-	Data for Dec-21 was not received prior to publication of this report.
235	HOUSING FINANCE AUTHORITY ("HFA")	522.2	216.1	306.1	(3.7)	309.8	Variance is mainly driven by \$309.8M in non-operational accounts including accounts at Banco Popular Trust Division as well as accounts at the Economic Development Bank. Remaining variance is due to timing differences.
180	PUERTO RICO TOURISM COMPANY ("TOURISM")	228.1	64.6	163.5	-	163.5	Funds in non-operational accounts consist of: \$151.8M in CCDA debt-service reserve funds; \$9.6M in Tourism subsidiary accounts not included in Tourism operating cash; and \$2.1M in other including FEMA.
295	FISCAL AGENCY AND FINANCIAL ADVISORY AUTHORITY ("AAFAF")	378.2	113.4	264.8	1.5	263.3	Non-operational account(s) include \$256.2M in newly received federal pass- through funds for management of ARPA - PRIFA Project Improvements to Education Institutions and \$7.1M related to CARES Act. relief funds. Remaining variance is due to book vs. bank timing differences.
119	DEPARTMENT OF ECONOMIC DEVELOPMENT AND COMMERCE ("DDEC")	86.2	103.3	(17.1)	(2.4)	(14.7)	Favorable ending cash position is due to the inclusion of the Puerto Rico Trade and Export Company bank balances in the DDEC cash flow, which have not been reclassified for cash inventory purposes. Remaining variance is due to timing differences.
303	CONVENTION CENTER DISTRICT AUTHORITY ("CCDA")	65.4	40.6	24.8	0.0	24.8	Non-operational accounts include \$24.8M in special purpose funds from ticket sales that do not belong to CCDA.
277	PUERTO RICO AGRICULTURAL DEVELOPMENT ADMINISTRATION ("ADEA")	114.7	85.8	28.9	(0.0)	28.9	\$28.9M in accounts not reported in CU cash balances, of which \$8.4M are related to Milk subsidies not part of ADEA, \$21.0M in pass through accounts not in the CU build, and \$0.4M in accounts at ADEA not in the AAFAF build.
79	Automobile Accident Compensation Administration ("ACAA")	196.6	13.1	183.5	2.3	181.2	Non-operational accounts consist of \$181.2M, which are investment accounts managed by a third party to maintain ACAA's claims liability reserve. Remaining variance is due to book vs. bank timing differences.

#### Footnotes:

<sup>(</sup>a) AAFAF reported balance is as of 12/30/21.

<sup>(</sup>b) Ending cash balance reported in Component Unit cash flow reports.