

Report Date 5/15/20



PREPA - BUDGET TO ACTUAL FY2020

Contents:

Revenue - by quarter
Revenue - YTD
Expense - by quarter
Expense - YTD

Intructions:

Fill out cells in yellow with actual numbers for revenues and expenses for the relevant quarter
Quarter columns can be collapsed using the grouping feature on top
YTD tabs populate automatically
Add any new tabs with information to explain large variances, as required in the PREPA Fiscal Plan Certified on June 27, 2019

Budget to Actuals Revenue FY2020

(\$ million)

Revenues	Q3						Budget Horizontal Variance Q3 (%)	Budget Vertical Variance Q3 (%)	Budget Totals FY2020	Actual Totals YTD	YTD Variance
	Budget Q3	Vertical %	Actual Q3	Vertical %	Variance (\$)	Vertical (%)					
Sales (kWh)											
Residential	1,229		1,317		88		7%		4,197	4,679	481
Commercial	1,800		1,740		(59)		-3%		7,239	5,700	(1,539)
Industrial	445		442		(3)		-1%		2,027	1,487	(540)
Public Lighting	79		76		(3)		-3%		316	240	(76)
Agricultural	6		6		0		4%		24	19	(5)
Others	8		9		1		18%		35	31	(4)
Total Sales	3,565		3,590		25		1%		15,832	12,156	(3,676)
Basic Revenue											
Residential	\$ 77	9.91%	\$ 83	9.30%	\$ 6	5.07%	7.46%	-0.62%	\$ 344.35	\$ 288.11	\$ (56)
Commercial	\$ 146	18.75%	\$ 144	16.24%	\$ (1)	-1.00%	-0.78%	-2.51%	\$ 614.39	\$ 442.75	\$ (172)
Industrial	\$ 29	3.79%	\$ 27	3.09%	\$ (2)	-1.70%	-6.55%	-0.70%	\$ 126.04	\$ 83.17	\$ (43)
Public Lighting	\$ 17	2.15%	\$ 26	2.93%	\$ 9	8.23%	55.68%	0.77%	\$ 66.82	\$ 45.95	\$ (21)
Agricultural	\$ 1	0.07%	\$ 1	0.06%	\$ 0	0.02%	3.66%	-0.01%	\$ 2.10	\$ 1.61	\$ (5)
Others	\$ 0	0.06%	\$ 0	0.05%	\$ (0)	-0.06%	-15.06%	-0.02%	\$ 2.16	\$ 1.54	\$ (0)
Total Basic Revenue	\$ 270	34.74%	\$ 282	31.66%	\$ 12	10.55%	4.42%	-3.08%	\$ 1,155.86	\$ 863.14	\$ (293)
Fuel Adjustment											
Residential	\$ 88	11.31%	\$ 142	16.02%	\$ 55	48.36%	62.31%	4.71%	\$ 406.08	\$ 433.65	\$ 28
Commercial	\$ 129	16.56%	\$ 191	21.53%	\$ 63	55.63%	48.93%	4.97%	\$ 561.22	\$ 538.25	\$ (23)
Industrial	\$ 32	4.09%	\$ 47	5.33%	\$ 16	13.83%	49.25%	1.24%	\$ 145.68	\$ 137.21	\$ (8)
Public Lighting	\$ 6	0.72%	\$ 9	1.01%	\$ 3	2.97%	59.87%	0.29%	\$ 22.75	\$ 23.48	\$ 1
Agricultural	\$ 0	0.05%	\$ 1	0.08%	\$ 0	0.21%	56.76%	0.02%	\$ 1.75	\$ 1.75	\$ 0
Others	\$ 1	0.07%	\$ 1	0.11%	\$ 0	0.39%	82.13%	0.04%	\$ 2.54	\$ 2.59	\$ (0)
Total Fuel Adjustment	\$ 255	32.81%	\$ 392	44.07%	\$ 137	121.41%	53.91%	11.27%	\$ 1,140.02	\$ 1,136.94	\$ (3)
Purchased Power											
Residential	\$ 63	8.07%	\$ 63	7.06%	\$ 0	0.09%	0.16%	-1.01%	\$ 269.33	\$ 234.41	\$ (35)
Commercial	\$ 92	11.82%	\$ 84	9.43%	\$ (8)	-6.97%	-8.58%	-2.39%	\$ 372.86	\$ 286.84	\$ (86)
Industrial	\$ 23	2.92%	\$ 21	2.39%	\$ (1)	-1.23%	-6.15%	-0.53%	\$ 97.00	\$ 74.35	\$ (23)
Public Lighting	\$ 4	0.52%	\$ 4	0.42%	\$ (0)	-0.22%	-6.29%	-0.09%	\$ 15.14	\$ 11.97	\$ (3)
Agricultural	\$ 0	0.04%	\$ 0	0.03%	\$ (0)	0.00%	-1.80%	-0.01%	\$ 1.16	\$ 0.95	\$ (0)
Others	\$ 0	0.05%	\$ 0	0.05%	\$ 0	0.04%	10.70%	0.00%	\$ 1.69	\$ 1.58	\$ (0)
Total Purchased Power	\$ 182	23.42%	\$ 172	19.39%	\$ (9)	-8.30%	-5.17%	-4.03%	\$ 757.18	\$ 610.09	\$ (147)
CLT											
Residential	\$ 6	0.81%	\$ 10	1.07%	\$ 3	2.91%	52.57%	0.27%	\$ 28.72	\$ 34.34	\$ 6
Commercial	\$ 9	1.18%	\$ 13	1.42%	\$ 3	3.04%	37.44%	0.24%	\$ 39.71	\$ 40.68	\$ 1
Industrial	\$ 2	0.29%	\$ 3	0.36%	\$ 1	0.82%	41.13%	0.07%	\$ 10.33	\$ 10.92	\$ 1
Public Lighting	\$ 0	0.05%	\$ 1	0.06%	\$ 0	0.10%	27.59%	0.01%	\$ 1.61	\$ 1.56	\$ (0)
Agricultural	\$ 0	0.00%	\$ 0	0.00%	\$ 0	0.01%	44.58%	0.00%	\$ 0.12	\$ 0.14	\$ (0)
Others	\$ 0	0.00%	\$ 0	0.01%	\$ 0	0.02%	68.98%	0.00%	\$ 0.18	\$ 0.21	\$ (0)
Total CLT	\$ 18	2.34%	\$ 26	2.92%	\$ 8	6.90%	42.98%	0.58%	\$ 80.68	\$ 87.85	\$ 7
Subsidies											
Residential	\$ 18	2.31%	\$ 17	1.88%	\$ (1)	-1.04%	-6.54%	-0.43%	\$ 82.19	\$ 62.30	\$ (20)
Commercial	\$ 26	3.38%	\$ 22	2.44%	\$ (5)	-4.01%	-17.27%	-0.94%	\$ 113.62	\$ 72.64	\$ (41)
Industrial	\$ 6	0.84%	\$ 5	0.62%	\$ (1)	-0.88%	-15.28%	-0.22%	\$ 29.55	\$ 18.73	\$ (11)
Public Lighting	\$ 1	0.15%	\$ 1	0.11%	\$ (0)	-0.17%	-17.18%	-0.04%	\$ 4.61	\$ 2.96	\$ (2)
Agricultural	\$ 0	0.01%	\$ 0	0.01%	\$ (0)	-0.01%	-12.11%	0.00%	\$ 0.35	\$ 0.25	\$ (0)
Others	\$ 0	0.01%	\$ 0	0.01%	\$ 0	0.00%	4.69%	0.00%	\$ 0.51	\$ 0.36	\$ (0)
Total Subsidies	\$ 52	6.70%	\$ 45	5.07%	\$ (7)	-6.10%	-13.27%	-1.63%	\$ 230.84	\$ 157.24	\$ (74)
Provisional Rate											
Residential	\$ -	0.00%	\$ (0)		\$ (0)	0.00%	0.00%		\$ -	\$ (0.08)	\$ (0)
Commercial	\$ -	0.00%	\$ 0		\$ 0	0.08%	0.00%		\$ 0.00	\$ (0.05)	\$ (0)
Industrial	\$ -	0.00%	\$ 0		\$ 0	0.03%	0.00%		\$ 0.00	\$ 0.04	\$ 0
Public Lighting	\$ -	0.00%	\$ (0)		\$ (0)	0.00%	0.00%		\$ 0.00	\$ 0.06	\$ 0
Agricultural	\$ -	0.00%	\$ 0		\$ 0	0.00%	0.00%		\$ 0.00	\$ 0.00	\$ 0
Others	\$ -	0.00%	\$ -		\$ -	0.00%	0.00%		\$ 0.00	\$ 0.00	\$ -
Total Provisional Rate	\$ -	0.00%	\$ 0		\$ 0	0.11%	0.00%		\$ -	\$ (0.03)	\$ (0)
True Up											
Residential	\$ -	0.00%	\$ (10)		\$ (10)	-8.97%	0.00%		\$ -	\$ (38.60)	\$ (39)
Commercial	\$ -	0.00%	\$ (14)		\$ (14)	-11.96%	0.00%		\$ 0.00	\$ (47.71)	\$ (48)
Industrial	\$ -	0.00%	\$ (3)		\$ (3)	-3.01%	0.00%		\$ 0.00	\$ (12.24)	\$ (12)
Public Lighting	\$ -	0.00%	\$ (1)		\$ (1)	-0.52%	0.00%		\$ 0.00	\$ (1.77)	\$ (2)
Agricultural	\$ -	0.00%	\$ (0)		\$ (0)	-0.04%	0.00%		\$ 0.00	\$ (0.68)	\$ (1)
Others	\$ -	0.00%	\$ (0)		\$ (0)	-0.06%	0.00%		\$ 0.00	\$ (0.26)	\$ (0)
Total True Up	\$ -	0.00%	\$ (28)		\$ (28)	-24.57%	0.00%		\$ -	\$ (101.25)	\$ (101)
Total Revenue											
Residential	\$ 251	32.40%	\$ 304	34.19%	\$ 53	46.43%	20.88%	1.78%	\$ 1,130.67	\$ 1,014.13	\$ (117)
Commercial	\$ 401	51.70%	\$ 441	49.55%	\$ 39	34.81%	9.81%	-2.15%	\$ 1,701.80	\$ 1,333.41	\$ (368)
Industrial	\$ 93	11.93%	\$ 101	11.41%	\$ 9	7.86%	9.60%	-0.52%	\$ 408.61	\$ 312.18	\$ (96)
Public Lighting	\$ 28	3.59%	\$ 40	4.46%	\$ 12	10.38%	42.09%	0.86%	\$ 110.93	\$ 84.21	\$ (27)
Agricultural	\$ 1	0.18%	\$ 2	0.18%	\$ 0	0.19%	15.56%	0.00%	\$ 5.49	\$ 4.04	\$ (1)
Other	\$ 2	0.20%	\$ 2	0.22%	\$ 0	0.33%	23.84%	0.02%	\$ 7.08	\$ 6.02	\$ (1)
Total Gross Revenue	\$ 776	100.00%	\$ 889	100.00%	\$ 113	100.00%	14.57%	0.00%	\$ 3,364.58	\$ 2,753.98	\$ (611)
Other Income	\$ 3	0.33%	\$ 9	1.01%	\$ 6	5.70%	255.09%	0.68%	\$ 10.11	\$ 29.53	\$ 19
Total Unconsolidated Revenue	\$ 779	100.33%	\$ 898	101.01%	\$ 120	105.70%	15.35%	0.68%	\$ 3,374.69	\$ 2,783.52	\$ (591)
Bad Debt Expense	\$ (15)	-1.99%	\$ (16)	-1.76%	\$ (0)	-0.16%	1.19%	0.23%	\$ (61.70)	\$ (46.81)	\$ 15
CLT & Subsidies	\$ (70)	-7.87%	\$ (73)	-8.19%	\$ (3)	-2.37%	3.83%	-0.32%	\$ (311.52)	\$ (212.83)	\$ 99
RSA Settlement Charge	\$ 37	4.14%	\$ 0	0.00%	\$ (37)	-32.66%	-100.00%	-4.14%	\$ 158.32	\$ 0.00	\$ (158)
Total Consolidated Revenue	\$ 730	81.94%	\$ 810	91.06%	\$ 80	70.50%	10.92%	9.12%	\$ 3,159.79	\$ 2,523.88	\$ (636)

Budget to Actuals Revenue FY2020

(\$ million)

Revenues	Q3										Budget Totals FY2020	Actual Totals YTD	YTD Variance
	Budget YTD Q3	Vertical %	Actual YTD Q3	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance Q3 (%)	Budget Vertical Variance Q3 (%)					
Sales (kWh)													
Residential	4,225		4,679		454		11%				5,637	4,679	(958)
Commercial	5,837		5,700		(137)		-2%			7,793	5,700	(2,092)	
Industrial	1,488		1,487		(1)		0%			2,027	1,487	(540)	
Public Lighting	238		240		2		1%			316	240	(76)	
Agricultural	18		19		1		6%			24	19	(5)	
Others	26		31		5		19%			35	31	(4)	
Total Sales	11,832		12,156		324		3%			15,832	12,156	(3,676)	
Basic Revenue													
Residential	258	10.18%	288	10.46%	\$ 30	13.74%	11.55%	0.28%		\$ 344.35	\$ 288.11	\$ (56)	
Commercial	460	18.15%	443	16.08%	\$ (18)	-8.09%	-3.82%	-2.07%		\$ 614.39	\$ 442.75	\$ (172)	
Industrial	93	3.68%	83	3.02%	\$ (10)	-4.72%	-10.97%	-0.66%		\$ 126.04	\$ 83.17	\$ (43)	
Public Lighting	50	1.98%	46	1.67%	\$ (4)	-1.92%	-8.31%	-0.31%		\$ 66.82	\$ 45.95	\$ (21)	
Agricultural	2	0.06%	2	0.06%	\$ 0	0.02%	2.78%	0.00%		\$ 2.10	\$ 1.61	\$ (0)	
Others	2	0.06%	2	0.06%	\$ (0)	-0.03%	-4.29%	-0.01%		\$ 2.16	\$ 1.54	\$ (1)	
Total Basic Revenue	865	34.11%	863	31.34%	\$ (2)	-1.00%	-0.25%	-2.77%		\$ 1,155.86	\$ 863.14	\$ (293)	
Fuel Adjustment													
Residential	315	12.40%	434	15.75%	\$ 119	54.80%	37.84%	3.34%		\$ 406.08	\$ 433.65	\$ 28	
Commercial	434	17.13%	538	19.54%	\$ 104	47.77%	23.88%	2.42%		\$ 561.22	\$ 538.25	\$ (23)	
Industrial	111	4.37%	137	4.98%	\$ 26	12.19%	23.91%	0.62%		\$ 145.68	\$ 137.21	\$ (8)	
Public Lighting	18	0.70%	23	0.85%	\$ 6	2.66%	32.65%	0.15%		\$ 22.75	\$ 23.48	\$ 1	
Agricultural	1	0.05%	2	0.06%	\$ 0	0.19%	30.16%	0.01%		\$ 1.75	\$ 1.75	\$ 0	
Others	2	0.08%	3	0.09%	\$ 1	0.29%	31.91%	0.02%		\$ 2.54	\$ 2.59	\$ 0	
Total Fuel Adjustment	881	34.72%	1,137	41.28%	\$ 256	117.91%	29.07%	6.56%		\$ 1,140.02	\$ 1,136.94	\$ (3)	
Purchased Power													
Residential	199	7.84%	234	8.51%	\$ 35	16.31%	17.81%	0.67%		\$ 269.33	\$ 234.41	\$ (35)	
Commercial	275	10.86%	287	10.42%	\$ 11	5.28%	4.16%	-0.44%		\$ 372.86	\$ 286.84	\$ (86)	
Industrial	70	2.76%	74	2.70%	\$ 4	1.95%	6.04%	-0.06%		\$ 97.00	\$ 74.35	\$ (23)	
Public Lighting	11	0.44%	12	0.43%	\$ 1	0.33%	6.34%	-0.01%		\$ 15.14	\$ 11.97	\$ (3)	
Agricultural	1	0.03%	1	0.03%	\$ 0	0.04%	10.87%	0.00%		\$ 1.16	\$ 0.95	\$ (0)	
Others	1	0.05%	2	0.06%	\$ 0	0.16%	27.24%	0.01%		\$ 1.69	\$ 1.58	\$ (0)	
Total Purchased Power	558	21.99%	610	22.15%	\$ 52	24.07%	9.37%	0.16%		\$ 757.18	\$ 610.09	\$ (147)	
CLT													
Residential	22	0.85%	34	1.25%	\$ 13	5.90%	59.47%	0.40%		\$ 28.72	\$ 34.34	\$ 6	
Commercial	30	1.17%	41	1.48%	\$ 11	5.04%	36.77%	0.30%		\$ 39.71	\$ 40.68	\$ 1	
Industrial	8	0.30%	11	0.40%	\$ 3	1.54%	44.08%	0.10%		\$ 10.33	\$ 10.92	\$ 1	
Public Lighting	1	0.05%	2	0.06%	\$ 0	0.16%	28.72%	0.01%		\$ 1.61	\$ 1.56	\$ (0)	
Agricultural	0	0.00%	0	0.01%	\$ 0	0.02%	50.53%	0.00%		\$ 0.12	\$ 0.14	\$ 0	
Others	0	0.01%	0	0.01%	\$ 0	0.03%	53.00%	0.00%		\$ 0.18	\$ 0.21	\$ 0	
Total CLT	60	2.38%	88	3.19%	\$ 28	12.68%	45.69%	0.81%		\$ 80.68	\$ 87.85	\$ 7	
Subsidies													
Residential	62	2.43%	62	2.26%	\$ 1	0.32%	1.12%	-0.17%		\$ 82.19	\$ 62.30	\$ (20)	
Commercial	85	3.35%	73	2.64%	\$ (12)	-5.74%	-14.65%	-0.72%		\$ 113.62	\$ 72.64	\$ (41)	
Industrial	22	0.85%	19	0.68%	\$ (3)	-1.36%	-13.66%	-0.17%		\$ 29.55	\$ 18.73	\$ (11)	
Public Lighting	3	0.14%	3	0.11%	\$ (1)	-0.23%	-14.59%	-0.03%		\$ 4.61	\$ 2.96	\$ (2)	
Agricultural	0	0.01%	0	0.01%	\$ (0)	0.00%	-3.92%	0.00%		\$ 0.35	\$ 0.25	\$ (0)	
Others	0	0.02%	0	0.01%	\$ (0)	-0.01%	-5.93%	0.00%		\$ 0.51	\$ 0.36	\$ (0)	
Total Subsidies	173	6.80%	157	5.71%	\$ (15)	-7.03%	-8.86%	-1.09%		\$ 230.84	\$ 157.24	\$ (74)	
Provisional Rate													
Residential	-	0.00%	(0)	0.00%	\$ (0)	-0.04%	0.00%	0.00%		\$ -	\$ (0.08)	\$ (0)	
Commercial	-	0.00%	(0)	0.00%	\$ (0)	-0.02%	0.00%	0.00%		\$ 0.00	\$ (0.05)	\$ (0)	
Industrial	-	0.00%	0	0.00%	\$ 0	0.02%	0.00%	0.00%		\$ 0.00	\$ 0.04	\$ 0	
Public Lighting	-	0.00%	0	0.00%	\$ 0	0.03%	0.00%	0.00%		\$ 0.00	\$ 0.06	\$ 0	
Agricultural	-	0.00%	0	0.00%	\$ 0	0.00%	0.00%	0.00%		\$ 0.00	\$ 0.00	\$ 0	
Others	-	0.00%	-	0.00%	\$ -	0.00%	0.00%	0.00%		\$ 0.00	\$ 0.00	\$ -	
Total Provisional Rate	-	0.00%	(0)	0.00%	\$ (0)	-0.01%	0.00%	0.00%		\$ -	\$ (0.03)	\$ (0)	
True Up													
Residential	-	0.00%	(39)	-1.40%	\$ (39)	-17.77%	0.00%	-1.40%		\$ -	\$ (38.60)	\$ (39)	
Commercial	-	0.00%	(48)	-1.73%	\$ (48)	-21.96%	0.00%	-1.73%		\$ 0.00	\$ (47.71)	\$ (48)	
Industrial	-	0.00%	(12)	-0.44%	\$ (12)	-5.64%	0.00%	-0.44%		\$ 0.00	\$ (12.24)	\$ (12)	
Public Lighting	-	0.00%	(2)	-0.06%	\$ (2)	-0.82%	0.00%	-0.06%		\$ 0.00	\$ (1.77)	\$ (2)	
Agricultural	-	0.00%	(1)	-0.02%	\$ (1)	-0.31%	0.00%	-0.02%		\$ 0.00	\$ (0.68)	\$ (1)	
Others	-	0.00%	(0)	-0.01%	\$ (0)	-0.12%	0.00%	-0.01%		\$ 0.00	\$ (0.26)	\$ (0)	
Total True Up	-	0.00%	(101)	-3.68%	\$ (101)	-46.62%	0.00%	-3.68%		\$ -	\$ (101.25)	\$ (101)	
Total Revenue													
Residential	855	33.70%	1,014	36.82%	\$ 159	73.26%	18.61%	3.12%		\$ 1,130.67	\$ 1,014.13	\$ (117)	
Commercial	1,285	50.66%	1,333	48.42%	\$ 48	22.27%	3.76%	-2.24%		\$ 1,701.80	\$ 1,333.41	\$ (368)	
Industrial	304	11.97%	312	11.34%	\$ 9	3.98%	2.85%	-0.63%		\$ 408.61	\$ 312.18	\$ (96)	
Public Lighting	84	3.30%	84	3.06%	\$ 0	0.21%	0.55%	-0.24%		\$ 110.93	\$ 84.21	\$ (27)	
Agricultural	4	0.16%	4	0.15%	\$ (0)	-0.04%	-2.35%	-0.02%		\$ 5.49	\$ 4.04	\$ (1)	
Other	5	0.21%	6	0.22%	\$ 1	0.32%	12.88%	0.01%		\$ 7.08	\$ 6.02	\$ (1)	
Total Gross Revenue	\$ 2,537	100.00%	\$ 2,754	100.00%	\$ 217	100.00%	8.56%	0.00%		\$ 3,364.58	\$ 2,753.98	\$ (611)	
Other Income	8	0.30%	30	1.07%	\$ 22	10.11%	289.64%	0.77%		\$ 10.11	\$ 29.53	\$ 19	
Total Unconsolidated Revenue	\$ 2,544	100.30%	\$ 2,784	101.07%	\$ 239	110.11%	9.40%	0.77%		\$ 3,374.69	\$ 2,783.52	\$ (591)	
Bad Debt Expense	(46)	-1.82%	(47)	-1.70%	\$ (1)	-0.25%	1.15%	0.12%		\$ (61.70)	\$ (46.81)	\$ 15	
CLT & Subsidies	(233)	-26.13%	(213)	-7.73%	\$ 20	9.20%	-8.58%	18.40%		\$ (311.52)	\$ (212.83)	\$ 99	
RSA Settlement Charge	119	13.30%	-	0.00%	\$ (119)	-54.57%	-100.00%	-13.30%		\$ 158.32	\$ 0.00	\$ (158)	
Total Consolidated Revenue	\$ 2,384	267.55%	\$ 2,524	91.64%	\$ 140	64.49%	5.88%	-175.90%		\$ 3,159.79	\$ 2,523.88	\$ (636)	

Budget to Actuals Expenses FY2020

(\$ million)

Expenses	Q3						Budget Horizontal Variance Q3 (%)	Budget Vertical Variance Q3 (%)	Total Budget FY2020	YTD Spend FY2020	YTD Surplus/ Deficit	Horizontal Variance
	Budget Q3	Vertical %	Actual Q3	Vertical %	Variance (\$)	Vertical (%)						
Fuel and Purchased Power												
Fuel	\$ 255	36.18%	\$ 412	52.24%	\$ (158)	184.51%	-61.93%	16%	\$ 1,140	\$ 1,192	\$ (52)	-5%
Purchased Power - Conventional Power	\$ 161	22.90%	\$ 156	19.81%	\$ 5	-5.61%	2.98%	-3%	\$ 671	\$ 488	\$ 183	27%
Purchased Power - Renewable Power	\$ 21	2.93%	\$ 16	2.04%	\$ 5	-5.33%	22.09%	-1%	\$ 86	\$ 51	\$ 35	40%
Total Fuel and Purchased Power	\$ 436	62.01%	\$ 585	74.09%	\$ (148)	173.57%	-33.99%	12%	\$ 1,897	\$ 1,731	\$ 166	9%
Pensions and Benefits												
Salaries & Wages	\$ 49	7.02%	\$ 49	6.19%	\$ 1	-0.69%	1.20%	-1%	\$ 214	\$ 150	\$ 65	30%
Pension & Benefits	\$ 30	4.23%	\$ 27	3.48%	\$ 2	-2.69%	7.74%	-1%	\$ 129	\$ 83	\$ 46	36%
Overtime Pay	\$ 13	1.80%	\$ 15	1.93%	\$ (3)	3.00%	-20.26%	0%	\$ 55	\$ 42	\$ 13	24%
Overtime Benefits	\$ 2	0.22%	\$ 1	0.18%	\$ 0	-0.09%	5.04%	0%	\$ 7	\$ 4	\$ 3	40%
Total Labor Operating Expense	\$ 93	13.27%	\$ 93	11.78%	\$ 0	-0.47%	0.43%	-1%	\$ 405	\$ 279	\$ 126	31%
Non-Labor/Other Operating Expense												
Materials & Supplies	\$ 7	0.98%	\$ 7	0.85%	\$ 0	-0.21%	2.62%	0%	\$ 28	\$ 22	\$ 6	22%
Transportation, Per Diem, and Mileage	\$ 8	1.14%	\$ 8	1.01%	\$ 0	-0.02%	0.17%	0%	\$ 32	\$ 23	\$ 9	28%
Property & Casualty Insurance	\$ 9	1.35%	\$ 10	1.25%	\$ (0)	0.48%	-4.33%	0%	\$ 38	\$ 30	\$ 8	22%
Retiree Medical Benefits	\$ 3	0.43%	\$ 2	0.28%	\$ 1	-0.93%	26.41%	0%	\$ 12	\$ 7	\$ 5	44%
Security	\$ 5	0.78%	\$ 6	0.71%	\$ (0)	0.19%	-2.95%	0%	\$ 22	\$ 15	\$ 6	30%
IT Service Agreements	\$ 7	0.94%	\$ 7	0.90%	\$ (1)	0.60%	-7.73%	0%	\$ 26	\$ 18	\$ 9	33%
Banking Services	\$ 4	0.57%	\$ 4	0.44%	\$ 0	-0.58%	12.46%	0%	\$ 16	\$ 12	\$ 4	25%
Utilities & Rents	\$ 4	0.59%	\$ 4	0.49%	\$ 0	-0.39%	7.97%	0%	\$ 17	\$ 11	\$ 5	32%
Legal Services	\$ 3	0.45%	\$ 1	0.07%	\$ 3	-3.06%	82.97%	0%	\$ 13	\$ 1	\$ 12	92%
Communications Expenses	\$ 2	0.23%	\$ 1	0.16%	\$ 0	-0.48%	24.80%	0%	\$ 7	\$ 4	\$ 3	38%
Professional & Technical Outsourced Services	\$ 25	3.56%	\$ 9	1.14%	\$ 16	-18.72%	63.92%	-2%	\$ 100	\$ 35	\$ 65	65%
Regulation and Environmental Inspection	\$ 5	0.67%	\$ 2	0.19%	\$ 3	-3.71%	67.48%	0%	\$ 19	\$ 3	\$ 16	84%
Other Miscellaneous Expenses	\$ 7	1.04%	\$ 4	0.48%	\$ 4	-4.12%	48.25%	-1%	\$ 29	\$ 11	\$ 19	64%
PREPA Restructuring & Title III	\$ 19	2.65%	\$ (5)	-0.61%	\$ 23	-27.41%	125.72%	-3%	\$ 75	\$ 43	\$ 32	43%
FOMB Advisor Costs allocated to PREPA	\$ 8	1.13%	\$ 16	1.99%	\$ (8)	9.05%	-97.28%	1%	\$ 32	\$ 16	\$ 16	51%
P3 Authority Transaction Costs	\$ 2	0.34%	\$ 2	0.20%	\$ 1	-0.93%	33.33%	0%	\$ 10	\$ 6	\$ 4	42%
Other Expenses	\$ (7)	-0.96%	\$ (7)	-0.89%	\$ 0	-0.30%	-3.85%	0%	\$ (27)	\$ (23)	\$ (4)	14%
Total Non-Labor/Other Operating Expense	\$ 112	15.88%	\$ 69	8.68%	\$ 43	-50.54%	38.66%	-7%	\$ 447	\$ 232	\$ 215	48%
Maintenance Projects												
Generation	\$ 21	3.05%	17.17	2.17%	\$ 4	-5.07%	20.16%	-1%	\$ 86	\$ 40	\$ 46	53%
Transmission and Distribution	\$ 22	3.11%	19.07	2.42%	\$ 3	-3.28%	12.82%	-1%	\$ 87	\$ 57	\$ 30	34%
Executive (General & Admin)	\$ 5	0.75%	0.91	0.12%	\$ 4	-5.12%	82.77%	-1%	\$ 21	\$ 2	\$ 19	89%
Customer Service	\$ 6	0.89%	5.67	0.72%	\$ 1	-0.73%	9.90%	0%	\$ 25	\$ 8	\$ 17	69%
Planning and Environmental Protection	\$ 0	0.07%	0.20	0.03%	\$ 0	-0.35%	60.25%	0%	\$ 2	\$ 0	\$ 2	81%
Total Maintenance Projects	\$ 55	7.88%	\$ 43.01	5.45%	\$ 12	-14.56%	22.44%	-2%	\$ 222	\$ 108	\$ 114	51%
Federal Funding Cost Share Allocation	\$ 7	0.97%		0.00%	\$ 7	-8.00%	100.00%	-1%	\$ 27	\$ -	\$ 27	100%
Total Expenses	\$ 704	100.00%	\$ 789	100.00%	\$ (85)	100.00%	-12.14%	0%	\$ 2,998	\$ 2,350	\$ 648	22%

Budget to Actuals Expenses FY2020

(\$ million)

Expenses	Q3								Total Budget FY2020	YTD Spend FY2020	YTD Surplus/Deficit	Horizontal Variance
	Budget YTD Q3	Vertical %	Actual YTD Q3	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance	Budget Vertical Variance				
Fuel and Purchased Power												
Fuel	\$ 881	39.28%	\$ 1,192	\$ 0.51	\$ (311)	290.48%	-35.33%	11%	\$ 1,140	\$ 1,192	\$ (52)	-5%
Purchased Power - Conventional Power	\$ 495	22.05%	\$ 488	\$ 0.21	\$ 6	-5.98%	1.30%	-1%	\$ 671	\$ 488	\$ 183	27%
Purchased Power - Renewable Power	\$ 63	2.82%	\$ 51	\$ 0.02	\$ 12	-11.20%	18.96%	-1%	\$ 86	\$ 51	\$ 35	40%
Total Fuel and Purchased Power	\$ 1,439	64.15%	\$ 1,731	\$ 0.74	\$ (293)	273.30%	-20.35%	10%	\$ 1,897	\$ 1,731	\$ 166	9%
Pensions and Benefits												
Salaries & Wages	\$ 156	6.98%	\$ 150	\$ 0.06	\$ 7	-6.43%	4.40%	-1%	\$ 214	\$ 150	\$ 65	30%
Pension & Benefits	\$ 94	4.20%	\$ 83	\$ 0.04	\$ 11	-10.36%	11.77%	-1%	\$ 129	\$ 83	\$ 46	36%
Overtime Pay	\$ 40	1.79%	\$ 42	\$ 0.02	\$ (2)	1.75%	-4.67%	0%	\$ 55	\$ 42	\$ 13	24%
Overtime Benefits	\$ 5	0.21%	\$ 4	\$ 0.00	\$ 1	-0.78%	17.30%	0%	\$ 7	\$ 4	\$ 3	40%
Total Labor Operating Expense	\$ 296	13.18%	\$ 279	\$ 0.12	\$ 17	-15.82%	5.73%	-1%	\$ 405	\$ 279	\$ 126	31%
Non-Labor/Other Operating Expense												
Materials & Supplies	\$ 21	0.93%	\$ 22	\$ 0.01	\$ (1)	0.79%	-4.07%	0%	\$ 28	\$ 22	\$ 6	22%
Transportation, Per Diem, and Mileage	\$ 24	1.07%	\$ 23	\$ 0.01	\$ 1	-1.00%	4.44%	0%	\$ 32	\$ 23	\$ 9	28%
Property & Casualty Insurance	\$ 28	1.27%	\$ 30	\$ 0.01	\$ (1)	1.08%	-4.07%	0%	\$ 38	\$ 30	\$ 8	22%
Retiree Medical Benefits	\$ 9	0.40%	\$ 7	\$ 0.00	\$ 2	-2.10%	24.84%	0%	\$ 12	\$ 7	\$ 5	44%
Security	\$ 16	0.73%	\$ 15	\$ 0.01	\$ 1	-0.92%	6.01%	0%	\$ 22	\$ 15	\$ 6	30%
IT Service Agreements	\$ 20	0.88%	\$ 18	\$ 0.01	\$ 2	-1.86%	10.04%	0%	\$ 26	\$ 18	\$ 9	33%
Banking Services	\$ 12	0.54%	\$ 12	\$ 0.01	\$ (0)	0.06%	-0.49%	0%	\$ 16	\$ 12	\$ 4	25%
Utilities & Rents	\$ 12	0.56%	\$ 11	\$ 0.00	\$ 1	-1.08%	9.25%	0%	\$ 17	\$ 11	\$ 5	32%
Legal Services	\$ 9	0.42%	\$ 1	\$ 0.00	\$ 8	-7.89%	89.56%	0%	\$ 13	\$ 1	\$ 12	92%
Communications Expenses	\$ 5	0.22%	\$ 4	\$ 0.00	\$ 1	-0.83%	17.95%	0%	\$ 7	\$ 4	\$ 3	38%
Professional & Technical Outsourced Services ¹	\$ 75	3.35%	\$ 35	\$ 0.01	\$ 40	-37.67%	53.73%	-2%	\$ 100	\$ 35	\$ 65	65%
Regulation and Environmental Inspection ¹	\$ 14	0.63%	\$ 3	\$ 0.00	\$ 11	-10.35%	78.63%	-1%	\$ 19	\$ 3	\$ 16	84%
Other Miscellaneous Expenses	\$ 22	0.98%	\$ 11	\$ 0.00	\$ 11	-10.50%	51.35%	-1%	\$ 29	\$ 11	\$ 19	64%
PREPA Restructuring & Title III ¹	\$ 56	2.49%	\$ 43	\$ 0.02	\$ 13	-12.48%	23.92%	-1%	\$ 75	\$ 43	\$ 32	43%
FOMB Advisor Costs allocated to PREPA ¹	\$ 24	1.06%	\$ 16	\$ 0.01	\$ 8	-7.62%	34.24%	0%	\$ 32	\$ 16	\$ 16	51%
P3 Authority Transaction Costs ¹	\$ 7	0.32%	\$ 6	\$ 0.00	\$ 2	-1.48%	22.22%	0%	\$ 10	\$ 6	\$ 4	42%
Other Expenses	\$ (20)	-0.90%	\$ (23)	\$ (0.01)	\$ 3	-2.80%	-14.88%	0%	\$ (27)	\$ (23)	\$ (4)	14%
Total Non-Labor/Other Operating Expense	\$ 335	14.95%	\$ 232	\$ 0.10	\$ 104	-96.65%	30.89%	-5%	\$ 447	\$ 232	\$ 215	48%
Maintenance Projects												
Generation	\$ 64	2.88%	\$ 40	\$ 0.02	\$ 24	-22.73%	37.75%	-1%	\$ 86	\$ 40	\$ 46	53%
Transmission and Distribution	\$ 66	2.93%	\$ 57	\$ 0.02	\$ 8	-7.69%	12.56%	0%	\$ 87	\$ 57	\$ 30	34%
Executive (General & Admin)	\$ 16	0.71%	\$ 2	\$ 0.00	\$ 13	-12.55%	84.73%	-1%	\$ 21	\$ 2	\$ 19	89%
Customer Service	\$ 19	0.84%	\$ 8	\$ 0.00	\$ 11	-10.44%	59.19%	-1%	\$ 25	\$ 8	\$ 17	69%
Planning and Environmental Protection	\$ 1	0.07%	\$ 0	\$ 0.00	\$ 1	-1.03%	74.02%	0%	\$ 2	\$ 0	\$ 2	81%
Total Maintenance Projects	\$ 166	7.42%	\$ 108	\$ 0.05	\$ 58	-54.45%	35.06%	-3%	\$ 222	\$ 108	\$ 114	51%
Federal Funding Cost Share Allocation	\$ 7	0.30%	\$ -	\$ -	\$ 7	-6.38%	100.00%	0%	\$ 27	\$ -	\$ 27	100%
Total Expenses	\$ 2,243	100.00%	\$ 2,350	\$ 1.00	\$ (107)	100.00%	-4.78%	0%	\$ 2,998	\$ 2,350	\$ 648	22%

¹ A manual journal entry in the amount of ~\$333k was identified on mid-March, period during which PREPA personnel were in a government mandated quarantine and were not able to access the supporting information to allocate such amount to any of the following categories: PREPA Restructuring & Title III, FOMB Advisor Costs allocated to PREPA, P3 Authority Transaction Costs, Professional & Technical Outsourced Services and Regulation & Environmental Inspections.

As required by the June 2019 Certified Fiscal Plan, please include explanation for material variances (greater than 10% and \$30 million). Other relevant detail, notes, or explanations can also be included in additional tabs of this file. Details for each variance to be included in additional tabs of this file.

Variance #1
FOMB Category: Fuel & Purchased Power
Expense: Fuel

Expenses	Budget YTD	Vertical %	Actual YTD	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance YTD (%)	Budget Vertical Variance YTD (%)
Fuel	\$ 881	39.28%	\$ 1,192	50.73%	\$ (311)	290.48%	-35.33%	11%

Variance Explanation
 The fuel variance of \$311 M or 35% overbudget was driven by a negative variance in diesel fuel of \$278 M, and in natural gas of \$63 M, which offset the positive variance in bunker C fuel of \$30 M caused by a shift in fuel dispatch.

Root Cause
 The variance was primarily due to planned and unplanned outages throughout the year at San Juan, Palo Seco, and Costa Sur steam plants, which burn bunker C and natural gas. San Juan and Palo Seco steam plants have three (3) working units each and two (2) units at each facility experienced outage. SJ Unit #8 and PS Unit #1 had planned outages due to environmental maintenance. PS Unit #4 and SJ Unit #9 experienced forced outages due to turbine rotor and auxiliary equipment malfunction. The Costa Sur generating facility experienced a forced outage due to extensive damage from the major earthquake on January 7, 2020. The deficit in production was generated using lower efficiency and higher cost diesel units. Furthermore, PREPA's budget did not contemplate the significantly higher diesel fuel adder due to FOMB's rejection of the lower cost 2019 Puma fuel supply contract.

Corrective Action
 The variances should begin ramping down as the units are repaired with O&M and the dispatch of the units is normalized. PREPA is currently holding meetings with the Generation directorate to proactively identify units at risk for additional forced outages and address accordingly. Additionally, PREPA is in the process of restoring Costa Unit 5.

Variance #2
FOMB Category: Salaries & Wages
Expense: Salaries & Wages

Expenses	Budget YTD	Vertical %	Actual YTD	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance YTD (%)	Budget Vertical Variance YTD (%)
Salaries & Wages	\$ 156	6.98%	\$ 150	6.37%	\$ 7	-6.43%	4.40%	-1%

Variance Explanation
 The salaries & wages variance of \$7 M under budget is primarily due to employee terminations and to the fact that the second academy of electric linemen has not yet commenced.

Root Cause
 The primary reasons for employee attrition is due to retirement and resignation.

Corrective Action
 The second academy scheduled for February did not occur and will be postponed until further notice.

Variance #3
FOMB Category: Pension & Benefits
Expense: Pension & Benefits

Expenses	Budget YTD	Vertical %	Actual YTD	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance YTD (%)	Budget Vertical Variance YTD (%)
Pension & Benefits	\$ 94	4.20%	\$ 83	3.54%	\$ 11	-10.36%	11.77%	-1%

Variance Explanation
 Pension & Benefits have a direct correlation to salaries & wages. Please refer to variance #2.

Root Cause
 Pension & Benefits have a direct correlation to salaries & wages. Please refer to variance #2.

Corrective Action
 Pension & Benefits have a direct correlation to salaries & wages. Please refer to variance #2.

Variance #4

FOMB Category: Professional & Technical Outsourced Services
Expense: Professional & Technical Outsourced Services

Expenses	Budget YTD	Vertical %	Actual YTD	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance YTD (%)	Budget Vertical Variance YTD (%)
Professional & Technical Outsourced Services	\$ 75	3.35%	\$ 35	1.48%	\$ 40	-37.67%	53.73%	-2%

Variance Explanation

The professional & technical outsourced services variance of \$40M or 54% underbudget is due to the large scale scale vegetation management program and the outsourced external call center.

Root Cause

PREPA submitted a list of recommended proponents for the large scale vegetation management program for FOMB approval on December 2019, which was granted on January 2020. Thus, no year-to-date expenses have been incurred for this program. As of February 6, 2020, the FOMB had approved the proponents who started on February 18, 2020 and have halted ongoing work due to the COVID-19 Government ordered shutdown. The external call center commenced providing services to PREPA by mid August and for such reason year-to-date actuals have been lower than expected.

Corrective Action

Vegetation management work has resumed from April 21, 2020 to present.

Variance #5

FOMB Category: True Up Rider
Revenue: True Up Rider

Revenue	Budget YTD	Vertical %	Actual YTD	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance YTD (%)	Budget Vertical Variance YTD (%)
True Up	\$ -	0.00%	\$ (101)	-3.68%	\$ (101)	-46.62%	0.00%	-4%

Variance Explanation

Provisional rate was eliminated and CILT and Subsidies riders were created after the implementation of the new rate structure beginning on May 2019. Moreover, a true up mechanism was established, per Puerto Rico Energy Bureau directive. The rider of -\$0.771 c/kWh will be returned to customers and presented on monthly billings. The reconciliation will be completed during fiscal year 2020.

Root Cause

N/A

Corrective Action

N/A